



الباطنة للطاقة
AL BATINAH POWER

ENERGIZING OMAN'S FUTURE



ANNUAL REPORT 2021



**HIS MAJESTY
SULTAN HAITHAM BIN TARIK**



CONTENT

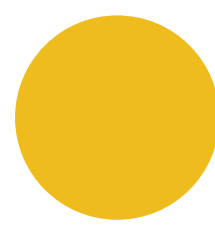
Board of Directors and Key Executive Officers	04
Board of Directors' Report	05
Profile of Major Shareholders	08
Corporate Social Responsibility Report	10
Management Discussion and Analysis Report	13
Corporate Governance Report	21
Audited Financial Statements	33



BOARD OF DIRECTORS AND KEY EXECUTIVE OFFICERS

Board of Directors	Position	Representing
Mr. Saif Abdullah Hamood Al-Harthy	Chairperson	
Mr. Pradeep Prabhakar Navre	Deputy Chairperson	
Mr. Kartik Balasubramaniam	Director	Kahrabel FZE
Mr. Muhammad Fawad Akhtar	Director	
Mr. Ryuji Kikuchi	Director	Sojitz Global Investment B.V.
Mr. Shabib Abdullah Mohamed Al-Busaidi	Director	Public Authority for Social Insurance
Mr. Pradeep Asrani	Director	
Mr. Mohamed Amur Mohamed Al-Mamari	Director	Civil Service Employees Pension Fund
Mr. Mohammad Ribhi Izzat AlHusseini	Director	Ministry of Defence Pension Fund
Mr. Yoshitetsu Fujisawa	Director	SEP International Netherlands B.V.
Mr. Yasser Ramadan Mahamad Kheir	Director	

Key Executive Officers	Position
Mr. Mohammed Ali Salim Ali Al Rawahi	Chief Executive Officer
Mr. Yusuke Koseki	Chief Financial Officer





BOARD OF DIRECTORS' REPORT

Dear Shareholders,

On behalf of the Board of Directors of Al Batinah Power Company SAOG (the "Company"), I have the pleasure to present the Directors' Report of the Company for the year ended 31 December 2021.

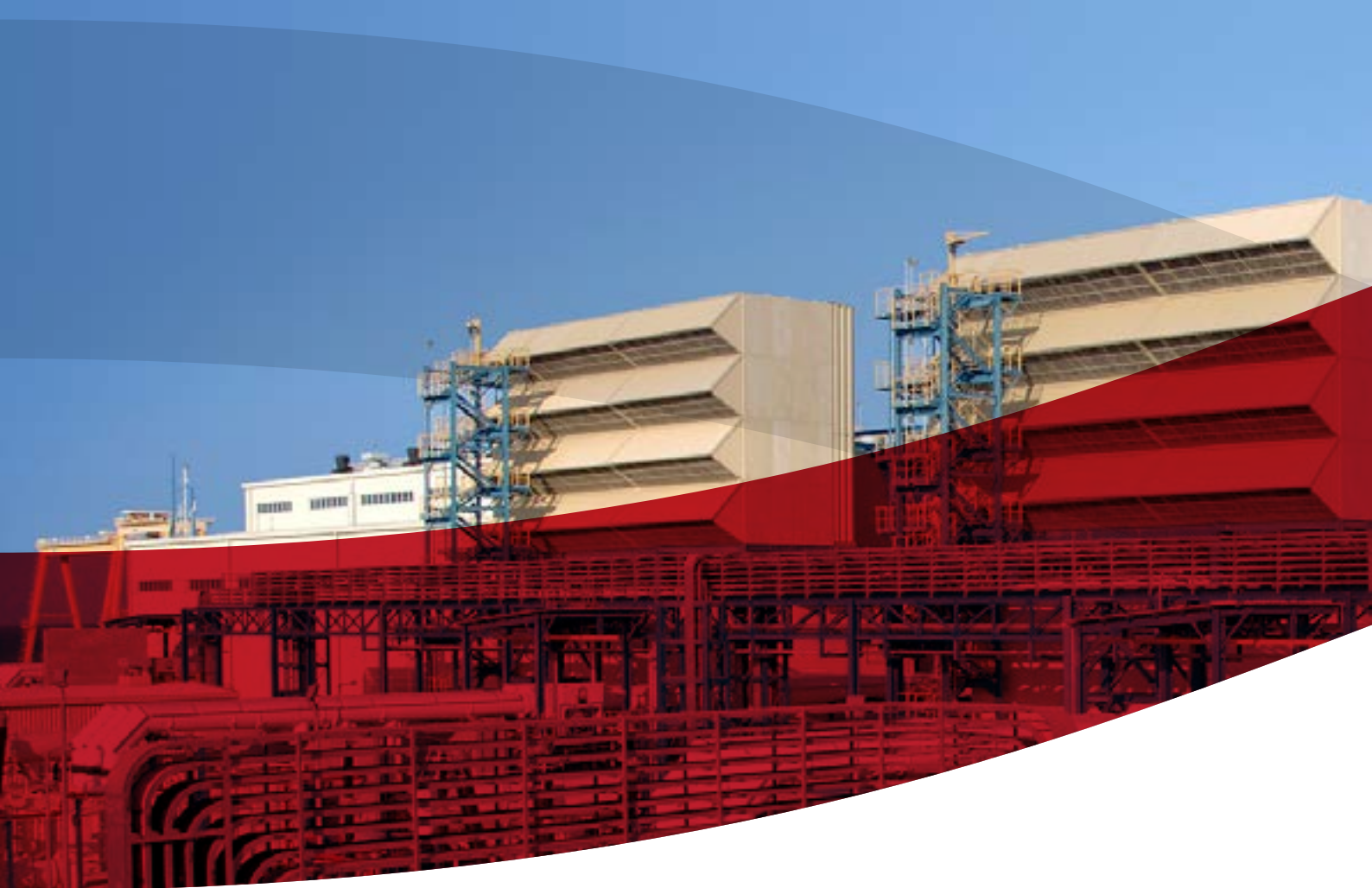
Operational Highlights

The global COVID-19 pandemic began to recede, with a visible improvement in the situation, and a gradual return to normal life. The Company continued to streamline its operations and achieved a major milestone crossing 1 million manhours (1,073,432-man hours - 3,830 days) without lost time accidents, which is reflective of our continued focus on health, safety, security and environment ("HSSE").

The plant operated with a reliability of 99.78% and delivered 1,637 GWh to the grid. The plant load for the period was 25.38% compared to 24.51% in the corresponding period of the previous year.

Financial Results

	2021 RO'000s Audited	2020 RO'000s Audited	Percentage change
Revenues	52,045	50,627	2.8%
Direct costs	(30,562)	(29,026)	
Gross profit	21,483	21,601	-0.5%
General and administrative expenses	(808)	(823)	
Profit before interest and tax	20,675	20,778	-0.5%
Finance costs (net)	(7,685)	(8,446)	
Profit before tax	12,990	12,332	5.3%
Tax	(1,866)	(1,716)	
Net Profit for the period	11,124	10,616	4.8%



Higher revenues and direct costs as compared to the previous year were attributed mainly to higher plant load factor. The variability of the plant load influences the fuel and energy charges received from Oman Power & Water Procurement Company SAOC ("OPWP"). However, these charges are passed through to the gas supplier and the O&M service provider and hence have no material impact on the Company's profitability. Lower gross profit was attributed mainly to the higher insurance premium and higher O&M expenses. Furthermore, the steady reduction in the finance costs positively contributed to the better profit before tax. As a result, the net profit was 4.8% better than the corresponding period of the previous year.

The Company distributed a cash dividend of 2.0 baizas per share in June 2021 and 4.0 baizas per share in December 2021.

The share price was 48 Baizas at the end of December 2021.

Corporate Social Responsibility

Striving to ensure that the Company has a positive impact on people and the country, the Company allocated 40,000 OMR for the CSR initiatives for the year 2021.

The Company along with other ENGIE group companies, sponsored an off grid and hybrid PV solar and diesel generator project for a school in the middle of the desert in South Sharqiyah. The PV solar will provide a clean access to energy, reduce environment pollution and solve the issues of transporting the diesel, generators maintenance and supply unreliability. The first of its kind project in a school in Oman had been awarded and the project execution is planned for completion in June 2022. The Company contribution will be 15,000 OMR. Moreover, and considering the Novel Coronavirus (COVID-19) pandemic, the Company donated an amount of 17,577 OMR to the Ministry of Health account to support the country's efforts in limiting the spread of the virus and mitigating its impact. Finally, the Company had sponsored a school competition to design smart applications "App Inventor". 200 students from Oman's government and private schools were trained to design mobile applications. At the end of the training program the students competed in designing mobile applications. The first two winners will participate in the MIT competition in Boston USA. The Company contributed 7,423 OMR.



Medium term Outlook

All reasonable measures were taken by the management to maintain high availability levels in 2021. Any change in the power supply and demand landscape in the Sultanate has substantially no impact on the financial performance of the Company since its net profit is mainly derived from its plant availability.

The unprecedented COVID-19 pandemic situation has no material impact on the Company's business thus far and the plant continues to invoke its business continuity plan to cope up with the crisis.

The spot market go live commenced on 1 January 2022. The Company revenues will not be impacted due to the participation in the spot market until the end of PPA.

The Company has been closely monitoring the financial market conditions for any opportunities to avoid the cash sweep that is scheduled from April 2023 as agreed in the Finance Documents. Should the financial market become attractive, the Company shall pursue available opportunities in order to achieve this task.

Acknowledgement

I would like to extend my personal thanks to all personnel associated with the operation of the power plant and the staff of the Company for their hard work and dedication, as well as to those others such as our contractors, whose expertise has assisted us in achieving these excellent results.

Finally, on behalf of the Board of Directors, I would like to extend our deep appreciation and gratitude to His Majesty Sultan Haitham Bin Tarik and His Government for their continued support and encouragement to the private sector by creating an environment that allows us to participate effectively in the growth of the Sultanate's economy and to dedicate our achievements to the building of a strong nation.



Saif Al Harthy
Chairperson of the Board

PROFILE OF MAJOR SHAREHOLDERS

Kahrabel FZE

Kahrabel FZE oversees and manages the development, construction and operation of the electricity and water production business of ENGIE group in MENA region. It is an entity 100% owned by International Power S.A., which is ultimately owned indirectly by ENGIE group. Engie is a global reference in low-carbon energy and services, committed to accelerate the transition towards a carbon-neutral world, through reduced energy consumption and more environmentally-friendly solutions. As of 2020, Engie had 172,700 employees, and revenues of 55.8 billion Euros. The Group is listed on the Paris and Brussels stock exchanges (ENGI) and is represented in the main financial indices (CAC 40, Euronext 100, FTSE Eurotop 100, MSCI Europe) and non-financial indices (DJSI World, DJSI Europe, Euronext Vigeo Eiris - Eurozone 120/ Europe 120/ France 20, MSCI EMU ESG, MSCI Europe ESG, Euro Stoxx 50 ESG, Stoxx Europe 600 ESG, and Stoxx Global 1800 ESG).

Middle East Investment LLC

Middle East Investment LLC is a subsidiary of Suhail Bahwan Group, which is one of the foremost & most reputed business house in the Sultanate of Oman.

Middle East Investment LLC is mainly engaged in investment & trading in quoted & un-quoted equity and debt securities.

Middle East Investment LLC has grown to become a reputed Omani Investment Company. An achievement resulting from unwavering commitment to Sultanate of Oman, the professionalism of the Group's employees, a keen sense of social responsibility with a strong awareness of its operating environment and the exceptional vision and close adherence to basic values. Our portfolios focus on investing in banking, power, telecom, consumer & pharmaceutical sectors that provide the opportunity to create and capture value in a risk averse manner. The Company professionally managed investment stakes consisting of local and international diversified portfolios of securities, debts and direct investment.

Sojitz Global Investment B.V. (SGI)

Sojitz Global Investment B.V. (SGI) is a wholly owned subsidiary of Sojitz, which is an investment and trading corporation based in Tokyo, Japan, and listed on the Tokyo Stock Exchange.

Sojitz employs more than 19,000 people worldwide (as of September 2021) and achieved revenues of JPY 1.6 trillion in the fiscal year ended in March 2021 (IFRS basis).

Sojitz was established through the merger of Nichimen Corporation (established in 1892) and Nissho Iwai Corporation (established in 1896) in 2004. Sojitz conducts its operations in around 50 countries through over 400 consolidated subsidiaries and affiliated companies in Japan and overseas. Sojitz's business activities are wide-ranging, covering machinery, energy and metal, chemicals and consumer lifestyle. Sojitz's strength lies not only in developing financial schemes, but also in conducting accurate analysis of markets through its overseas networks and determining the commercial viability of businesses using accumulated expertise in various fields. Sojitz has used these skills to pursue opportunities in IPP/IWPP businesses as a developer, investor, finance arranger and/or project coordinator. Sojitz has been involved in IPP projects worldwide including Oman, Saudi Arabia, USA, Indonesia, Vietnam, Mexico, Sri Lanka and Japan.

Specifically in the Gulf region, Sojitz has long been actively involved in power and water business including EPC projects such as Ghubrah Phase 1, 2, 3/4 and 5, IPP projects such as PP11 IPP (1,729 MW) in Saudi Arabia and Barka-3 (744 MW, CCGT) / Sohar-2 (744MW, CCGT) in Oman and IWPP project such as Mirfa (1,600MW/ 52.5 MIGD).

Further information about Sojitz is available at: <http://www.sojitz.com/en/>

SEP International Netherlands B.V. (SEPI)

SEPI is a wholly owned subsidiary of Shikoku Electric Power Co., Inc. (Yonden) for investing to and managing IPP/IWPP projects outside Japan, which holds shares in Barka-3 IPP (744MW, GTCC) & Sohar-2 IPP (744MW, GTCC) in Oman, Ras Laffan C IWPP (2,730MW, GTCC & 63MIGD) in Qatar, Huatacondo IPP (98MW, Photovoltaic)

in Chile, Yunlin IPP (640MW, Offshore Wind) in Taiwan, Ahlone IPP (121MW, GTCC) in Myanmar, Hamriyah IPP (1,800MW, GTCC) in UAE, South Field Energy IPP (1,182MW, GTCC) in US, El Centro (20MW, Photovoltaic) in US and Vung Ang 2 (1,200MW, Coal) in Vietnam.

Yonden, listed on the Tokyo Stock Exchange, is an electric power utility and Yonden Group carries out the integrated process of generating, transmitting, distributing, and selling electricity to approx. 4 million people in Shikoku region, Japan. Yonden employs approx. 2,300 people and has achieved consolidated operating revenues of USD 6.4 billion from the electricity sales of 27.8 billion kWh in the fiscal year ended March 31, 2021. Since its establishment in 1951, Yonden has contributed to regional development through the stable supply of low-cost, high-quality electricity by establishing a balanced energy mix that combines nuclear, coal, oil, gas, hydro, and solar power, totaling approx. 5,436MW (net and gross) in generating capacity at 64 power stations.

Especially in the thermal power field, over 400 engineers engage in engineering, construction, operation and maintenance of thermal power plants whose generating capacity is approximately 3,391MW with their comprehensive experiences, skills and know-how obtained for more than 60 years. Yonden owns two GTCC units (296MW and 289MW at its Sakaide Power Station).

Further information about Yonden is available at: <http://www.yonden.co.jp/english/index.html>

Public Authority for Social Insurance (PASI)

PASI is a public authority established in Oman enjoying administrative and financial independence pursuant to Royal Decree 72/91 issued on 2nd July 1991. PASI manages a defined benefit pension scheme for Omani nationals employed in the private sector through prudent, wise and long-term investment strategies. Currently the scheme members exceed 203,000 active participants.

PASI invests actively in the local and international capital markets. Locally, PASI has been a pioneer in participating in power, utility companies and major real estate projects. Internationally, PASI's investments cover both traditional (such as fixed income and equities) and alternative assets (such as private equity, infrastructure & real estate).

Further information about PASI is available at: www.pasi.gov.om

Civil Service Employees Pension Fund (CSEPF)

The Civil Service Employees Pension Fund (CSEPF) was established simultaneously with the introduction of the Law of Pensions and End of Service Benefits for Omani Nationals employed in the Government sector in the beginning of 1986.

The Fund is an independent government unit which has a juristic personality, an administrative and financial independence.

Further information about CSEPF is available at: www.civilpension.gov.om

Ministry of Defence Pension Fund (MODPF)

The Ministry of Defence Pension Fund is a public legal entity in the Sultanate of Oman duly organized under, and registered pursuant to, Sultani Decree 87/93 issued on 29th December 1993. The Ministry of Defence Pension Fund is one of the largest pension funds in Oman and is a major investor in the local capital markets and also invests in Regional and International Markets, both in equities and bonds. It is also a major participant in project investments and Real Estate investments. The Fund is represented on the boards of several prominent Corporates in Oman.

CORPORATE SOCIAL RESPONSIBILITY REPORT

Al Batinah Power Company SAOG (the "Company") considers corporate citizenship as a key element of the business success. Striving to ensure that the Company has a positive impact on people and the country, the Company allocated 40,000 OMR for the CSR initiatives for the year 2021 as summarized in the table below:

	Project Description	Amount (RO)
1	A hybrid 65 KWp PV Solar and Diesel Generator Project at Al Tahaym School	15,000
2	COVID-19 Special Account by the Ministry of Health	17,577
3	Designing A Smart Application Competition for school students	7,423
	Total	40,000

1) Hybrid PV Solar and Diesel Generator project in Al Tahaym School in Al Khamil Wilayat

The first of its kind project in a school in Oman, With the aim to achieve below objectives:

1. Providing sustainable and clean access to energy, PV solar
2. Reducing greenhouse gas emission and carbon footprint of the school
3. Providing a reliable energy supply to the school
4. Optimizing the fuel diesel consumption
5. Enhancing the awareness of the clean and renewable energy amongst the students and society
6. Promoting in country value and supporting Omani SME in the field of the renewable energy

Al-Tahaym School is located in the middle of the desert in Julan Bani BuAli Wilayat in South Governorate of Ash Sharqiyah. There are about 290 students in the school boys and girls from grade 1 to grade 12. The school suffers from power supply interruptions due to diesel generator unreliability and insufficient diesel fuel. The project is a hybrid and off-grid power project which consist of PV solar modules and diesel generator. The project is planned for completion in June 2022.

2) COVID-19 special account by the Ministry of Health

The Novel Coronavirus (COVID-19) pandemic which is one of the most challenging events in modern history has upset the scales of balance, resulting in the reevaluation of priorities across the globe. In light of this situation, the Company donated an amount of 17,577 OMR in order to support the country efforts to limit the spread of the virus and mitigate its impact.

3) Designing A Smart Application Competition for school students

200 students from Oman government and private schools were trained to design smart mobile applications. At the end of the training program the students competed in designing mobile applications. The first two winners will participate in the MIT competition in Boston USA in 2022.





 وزارة التعليم والتعليم العالي
 Ministry of Education and Higher Education



 وزارة الطاقة والكهرباء
 Ministry of Energy and Electrical Power

جائزة مطوري التطبيقات الذكية للناشئة

عبر جلسة افتراضية متزامنة وبمشاركة ٢٠ طالب وطالبة من المدارس الحكومية والخاصة، دائرة الابتكار والتولميبياد العلمي وبدعم من الباطنة للطاقة وصحار الطاقة، تطلق جائزة مطوري التطبيقات الذكية للناشئة عبر منصة تدرجي بعدد خلال شهر مايو الجاري.







MANAGEMENT DISCUSSION AND ANALYSIS REPORT

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

The management of Al Batinah Power Company SAOG (the “Company”) is pleased to present its report on the Company’s business structure, opportunities and threats, operational and financial performance, risks and concerns, outlook and other matters of importance to the shareholders.

Industry structure and development

In 2004, the ‘Sector Law’ came into force which provides the framework for the industry structure of electricity and related water in Oman. It led to the establishment of an independent regulatory authority, the Authority for Electricity Regulation (currently, the Authority for Public Services Regulation (ASPR)), a single procurement company, Oman Power and Water Procurement Company SAOC (OPWP) and a holding company, Electricity Holding Company SAOC (EHC).

OPWP is responsible for ensuring that there is sufficient electricity and water production capacity available at the lowest cost to meet growing demands in Oman. OPWP undertakes long-term generation planning and identifies new projects to be developed by private sector entities, in order to meet the future power generation and water desalination requirements of Oman.

Oman’s electricity sector is partly government-owned and partly privatized. OPWP’s portfolio of contracted power and water capacity comprises of long-term contracts with power and/or desalination plants in operation.

The Company’s Generation License was amended in January 2019 to reflect the introduction of the electricity spot market. The Company is closely following OPWP’s “spot market” arrangements for the future procurement of power from independent power producers. Although the Company has a Power Purchase Agreement (PPA) with OPWP which expires in April 2028, the proposed spot market rules will require the Company to participate, on a daily basis, in the “spot market” process albeit with no risk to its revenue arrangements agreed within the existing PPA. With the proposed arrangement, OPWP aims to enhance dispatch efficiency by increasing transparency, achieving fuel efficiency, efficient asset utilization and clarity in respect of post PPA term revenue opportunities for generators, thereby enhancing transparency of the treatment of expiring PPAs. OPWP would continue to retain its role as the single buyer of all wholesale electricity in the country.

Opportunities and Threats

The Company has a well-established contractual framework ensuring stable and predictable cash flows.

Contractual Framework

The Power Purchase Agreement (PPA) with OPWP is resilient to potential shocks in gas prices and power demand until 2028. OPWP is the sole purchaser of all electricity output from the power plant (the “Plant”) and the Company is fully dependent on timely payments by OPWP.

The Natural Gas Sales Agreement (NGSA) executed with the Ministry of Oil and Gas (currently Ministry of Energy and Minerals (MEM)) secures the availability of fuel (natural gas) back to back with the PPA term. In January 2015, the gas price was revised with annual escalation of minimum 3% as per the NGSA. However, as the gas cost is a pass-through element under the PPA, the Company has no impact from the increase in the gas price.

The Seawater Extraction Agreement executed with Majis Industrial Services SAOC (Majis) secures the availability of chlorinated seawater, which the Company uses mainly for cooling purpose for different equipment of the Plant.

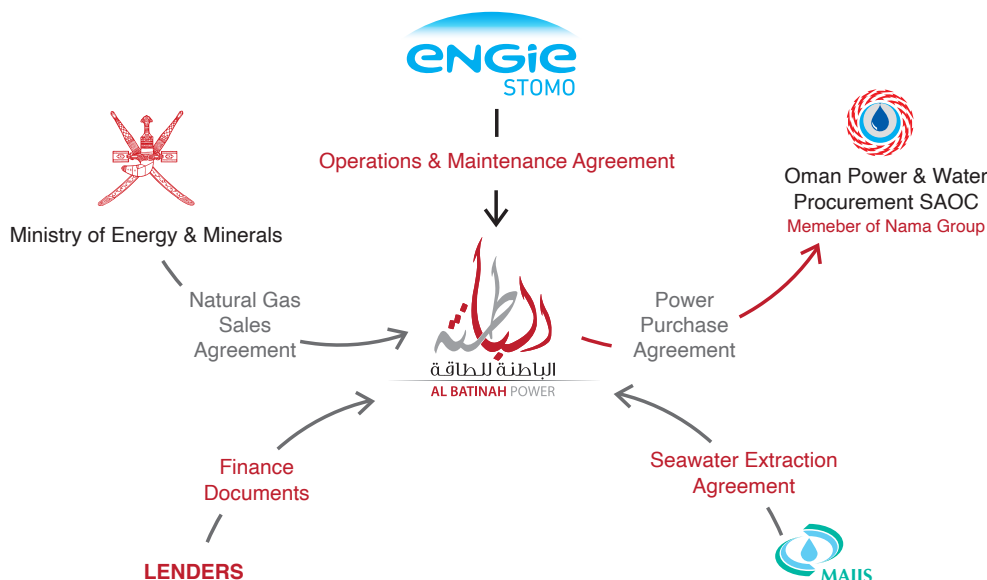
The Company has entered into financing agreements with a consortium of international banks and export credit agencies. The interest rates volatility is adequately hedged through entering into interest rate swap agreements thus improving the predictability of cash flows available to shareholders.

The technological risk is considered low as the Plant uses proven technology from renowned international suppliers (mainly Siemens).

Suez-Tractebel Operation and Maintenance Oman LLC (ENGIE STOMO) is contracted to operate and maintain the Plant for the term of the PPA. STOMO is an experienced and skilled operator with largest O&M expertise in Oman. The operations and maintenance standards of the Plant are based on international best practices,

in accordance with ENGIE's policies and principles which in turn are derived from its experience in operating numerous power generation plants worldwide.

Finally, the Company continues to benefit from the extensive experience of its main shareholders in ownership and operation of power projects in the country and worldwide.



Discussion on operational performance

Health and Safety

Health and safety performance is given utmost importance within the Company and encompasses STOMO, various contractors and sub-contractors, in order to achieve the goal set by the top management: zero harm and zero environmental incidents.

The overall health, safety, security and environmental (HSSE) performance in 2021 was excellent with no lost-time accident (LTA) reported. The Company takes pride to inform that the Plant has completed 3,830 days without LTA (1,073,432 man hours) by the end of 2021.

The Plant invoked its Business Continuity Plan since March 2020 due to the unprecedented spread of COVID-19. The Supreme Committee guidelines have been strictly enforced to manage the situation. Limited restrictions as entry are allowed for vaccinated visitors only.

The Plant holds major standard certifications like ISO 14001 and ISO 45001 as a testimony for plant commitment toward safe people and equipment and a safe environment. Many other proactive actions undertaken by the Company and STOMO have led to such excellent accomplishment of HSSE objectives:

- Management reviews and safety walks
- Proactive key performance indicators (KPI)
- Behavioral-based program called "fresh eyes."
- Implementation of INTELEX – a safety reporting management system
- Behavioral Attitude Recommendation Standards (BARS) is a corporate initiative introduced by Engie as part of wider loss control and risk management approach.
- All the O&M managers and HSE staff are NEBOSH certified

Every incident or near miss is taken very seriously, analyzed, and actions are proactively implemented and shared internally and with board members to benefit from their experience and network to ensure best practice.

Human Resources – training and career development

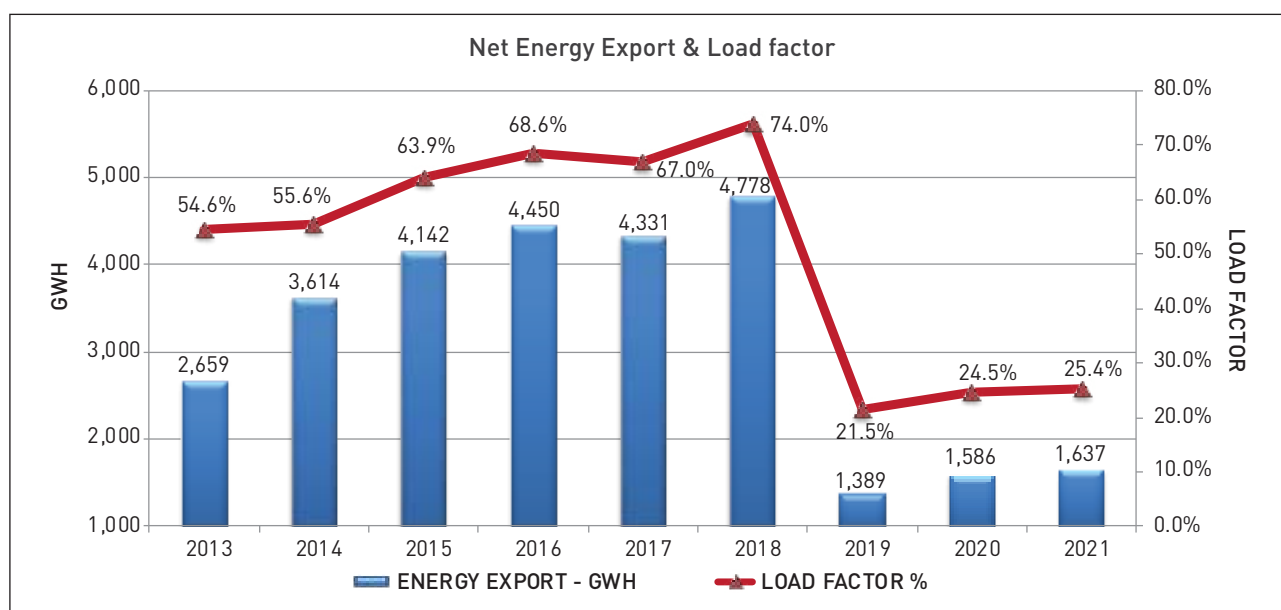
Training values at the Plant are established by STOMO. These are primarily aimed to ensure that all of their employees perform their tasks in the most efficient and safe manner. The Company and STOMO are committed to empower qualified Omani Nationals to acquire better-quality engineering and related skills and take up higher responsibilities in operating and maintaining the Plant. To this end, since inception, the strategy of the Company and STOMO has been to train and develop qualified Omani staff to take up additional responsibilities in the due course. Annual performance review of each employee includes assessment of their career growth. STOMO has been successful in identifying candidates, especially young Omani graduates, with high potentials to take them through a higher level of specialized training and peer guidance to scale the echelons of senior management, reaching the highest position in a power company.

The Company too has established processes and has implemented its human resource policy that maps career graph for young Omani Nationals to achieve their potentials and grow professionally and take up senior positions.

Net energy export and load factor

Impacted by the introduction of new IPP's in Sohar and Ibri and the low growth of power demand in MIS compared to the forecast, the net energy export and load factor during 2021 was low but slightly 0.5 % higher compared to the previous year (Refer to Chart No. 1 below). The plant remains mostly dispatched to shut down from the first week of October 2021 onwards due to low demand.

Chart no. 1: Plant Yearly Energy Export& Load factor



Capacity

The capacity of a plant is defined as the total electrical power (MW), which can be delivered by the Plant at reference site conditions. As defined in the PPA, the guaranteed contracted capacity slightly and gradually decreases over the first 5 years of the project and then reaches a plateau at 736.53 MW from Contract Year 6 until the end of the PPA. This guaranteed contracted capacity has been successfully demonstrated by a performance test in April 2021.

Reliability and Thermal Efficiency

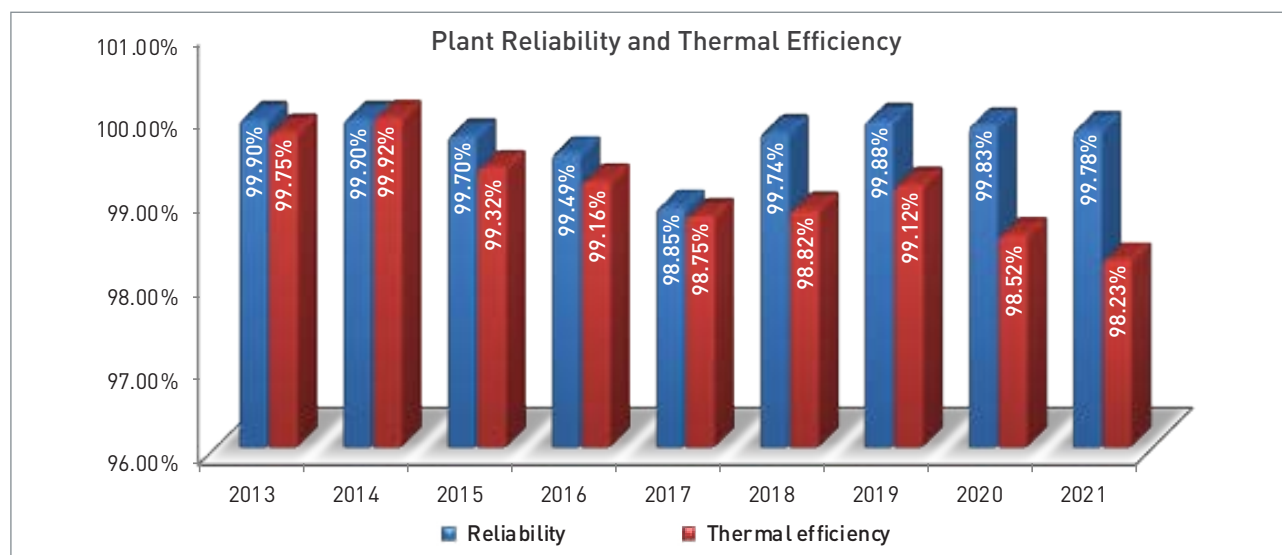
The reliability of a plant is its ability to deliver the declared capacity, as per the PPA. The Plant's operational reliability over the last nine years has been excellent by industry standards and materially contributes to the Company's financial performance. The plant has achieved a reliability of 99.78% in 2021 (Refer to Chart no. 2).

The efficiency of a power plant is measured in terms of the amount of heat required to produce one unit of electrical energy. In 2021, the overall plant efficiency as compared to the plant actual gas consumption was slightly negative owing mainly to very low load factors and the internal testing occurred during December to adjust the combustion setting, which caused high losses due to the best efficiency calculation of the fuel consumption from the off-taker during any internal testing. The plant continues to discover new opportunities to improve the plant efficiency, which can shrink the plant's negative fuel margin, as gained from the recommendation of the energy audit by reducing the internal auxiliary loads

Maintenance

Maintenance of the Plant was undertaken as per the standard operations and maintenance processes recommended by the Original Equipment Manufacturer (OEM), Siemens, also condition-based monitoring. Minor inspections of both gas turbines were carried out in the fourth quarter of 2021 with no findings. The predicted major inspection of GT12 and GT11 will be in 2023 and 2024, respectively.

Chart no. 2: Plant Reliability and Thermal Efficiency



EPC Warranty

EPC Warranty claims have been reduced drastically, and only a few remain open to be rectified, awaiting gas turbine major inspections. The Warranty bond value was reduced to be commensurate with the open warranty claims, and the Warranty bond remains valid until 31 December 2023.

Discussion on financial performance

Figures in RO millions		2021	2020	% change
Revenues	1	52.05	50.63	2.8%
Gross Profit	2	21.48	21.60	-0.5%
Net Profit	3	11.12	10.62	4.8%
Net Profit before Finance costs	4	18.81	19.06	-1.3%
Total Assets	5	253.13	262.59	-3.6%
Capital (Paid-up)	6	67.49	67.49	0.0%
Equity before hedging reserve	7	102.65	95.57	7.4%
Term Loans *	8	110.72	126.73	-12.6%
Weighted average number of shares	9	674.89	674.89	0.0%
Actual number of shares outstanding	10	674.89	674.89	0.0%
Ordinary Dividends	11	4.05	3.98	1.7%

Key Financial Indicators				
Net Profit Margin	3/1	21.4%	21.0%	N/A
Return on Capital (Paid-up)	3/6	16.5%	15.7%	N/A
Return on Capital Employed	4/(7+8)	8.8%	8.6%	N/A
Debt Equity ratio	8:7	51.9 : 48.1	57.0 : 43.0	N/A
Net assets per share (Baizas)	7/9	152.09	141.61	7.4%
Basic earnings per share (Baizas)	3/9	16.48	15.73	4.8%
Dividends per share (Baizas)	11/10	6.00	5.90	1.7%

* Excluding unamortised transaction cost

Analysis of Profit & Loss

Higher revenue as compared to the previous year was attributed mainly to higher plant load factor and the annual escalation increase in the gas price. The variability of the plant load factor influences the fuel and energy charge received from OPWP. However, these charges are passed through to the MEM and STOMO, hence no material impact on the Company's profitability.

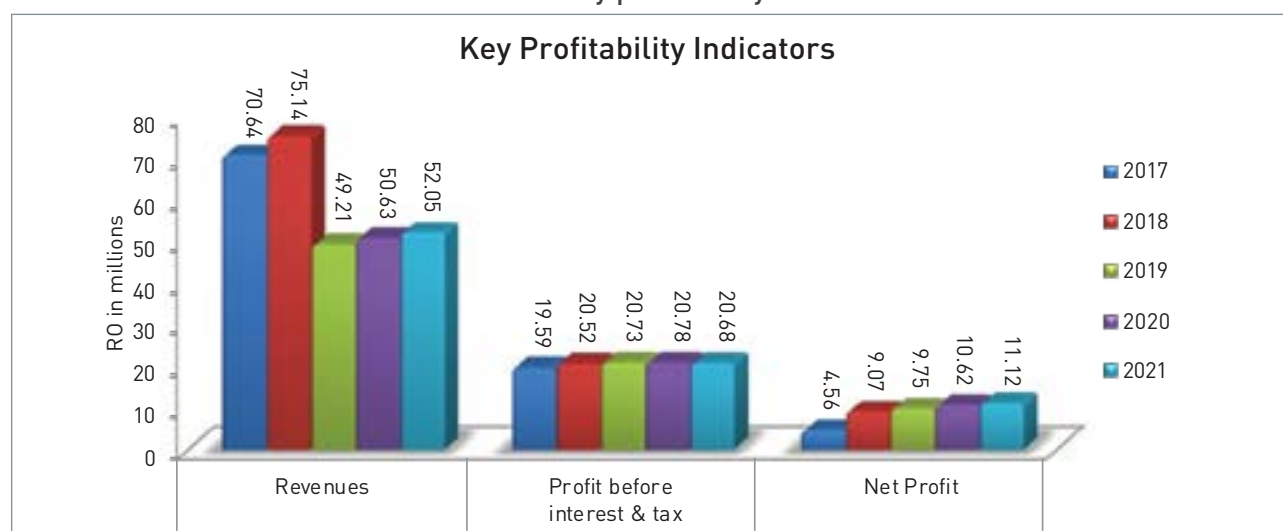
The excellent plant operations enabled the Company to achieve the high gross profit. Lower gross profit as compared to the previous year was attributed mainly to the higher insurance premium and higher O&M expenses.

Furthermore, the steady reduction in the finance costs because of the scheduled debt repayments positively contributed to the better profit before tax. Consequently, the Net Profit for the year 2021 was increased by 4.8% compared to the previous year.

As a result, the basic earnings per share increased to 16.48 Baizas for the year 2021 compared to 15.73 Baizas in year 2020.

The Company revenue and profit in the last five years are graphically displayed in Chart no. 3 below:

Chart no. 3: Key profitability indicators



Analysis of Balance Sheet

Total assets of the Company stood at RO 253.13 million as on 31 December 2021 as compared to RO 262.60 million previous year mainly due to the depreciation charge for the year.

Trade Receivables are mostly from OPWP and that includes an amount of RO 11.95million relating to overdue fuel component for the year 2021, not received from OPWP as on 31 December 2021. Similar to 2019 and 2020, the overdue fuel component for the year 2021 was agreed to be offset by corresponding fuel payments to MEM in February 2022.

Cash and cash equivalents and short term deposit net of short term borrowing stood at RO 0.93 million as at 31 December 2021, as compared to RO -0.71 million previous year.

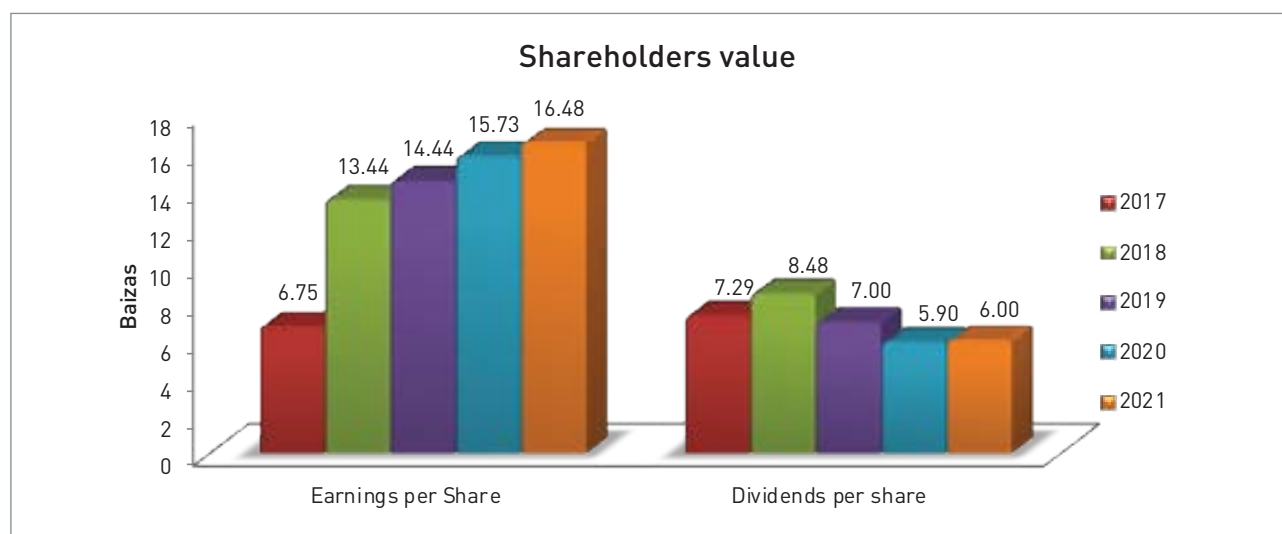
The Equity before hedging reserve increased to RO 102.65 million as of 31 December 2021 mainly due to higher net profit earned during year 2021 as reduced by the dividends distributed to the shareholders during the year.

Term Loans (including non-current and current balances) have reduced to RO 110.72 million as a result of scheduled loan repayments in accordance with the terms agreed within the Finance Documents.

Dividend Distribution

The Company’s dividend policy of distributing available cash is conditional upon fulfilling of covenants agreed within the Finance Documents which include making adequate provisions for forecasted loan repayments and operating expenses. Consistent with the Company’s policy and in accordance with Capital Market Authority regulations, the Company declared and distributed dividend of RO 4.05 million (translating to 6.0 Baizas per share) in year 2021 (paid out of the audited retained earnings for the year ended 31 December 2020). The shareholder’s value of the Company in the last five years is graphically displayed in Chart no. 4 below:

Chart no. 4: Shareholders value



Risks and Concerns

Loss of Availability due to Mechanical Breakdown

The principal risk to the Company is the Plant being unavailable due to mechanical breakdown. In order to mitigate this risk, the Company ensures and monitors that STOMO operates and maintains the Plant in line with the Company’s directives, best industry practices maintenance schedules prescribed by the OEMs.

Loss of Availability due to Accidental Damage

In accordance with industry best practices, the Company ensures that adequate insurance policies are in place to protect the business against property damage and loss of income arising from accidental damage.

OPWP Payments

OPWP has settled in a timely manner except for a part of the fuel gas component for the year 2021. The Company has accordingly not settled the corresponding fuel gas payments to MEM since the fuel gas cost is back-to-

back with the PPA term and the Company is liable to pay to MEM only on receiving the corresponding fuel gas component from OPWP. Furthermore, the fuel gas component for the year 2020 was agreed to be offset by the corresponding fuel payments to MEM in February 2021. Similarly, the fuel gas component for the year 2021 was agreed to be offset by the corresponding fuel payments to MEM in February 2022.

Spot Market

Authority for Public Utility Services (ASPR) has issued a modified Generation License making it mandatory for the Company to participate in the spot market. The spot market “go live” has started from 1 January 2022. However, the Company revenues will not be impacted during the term of the PPA.

Outlook

The Company continues to consistently perform its obligation under the PPA in order to ensure the compensation by OPWP.

Recognizing that the long-term sustainability of the Company’s financial results depends upon its efficient operational base, the management will continue to focus on ensuring high levels of the Plant availability whilst closely controlling overhead costs.

Furthermore, the Company has been closely monitoring the financial market conditions for any opportunities to avoid the cash sweep that applies to the last two installments of the commercial loan tranche and is scheduled from April 2023 as agreed in the Finance Documents. However, the current COVID-19 pandemic creates more challenges in the global and local financial market which narrow the opportunities to achieve this task. Should the financial market become attractive, the Company may achieve this task.

Internal control systems and their adequacy

The management is fully aware of the importance of a strong internal control system. Since conversion of the Company’s status to SAOG in 2014, the Company has appointed a full time in-house internal auditor. Taking into account her skills and experiences, she has been working as the head of the Internal Audit Unit of the Company since 2019. In addition, adequate training opportunities have been provided to the internal auditor to build upon her professional skills.

The management continues to evaluate all business processes along with related policies and procedures and also implements the recommendations of the internal auditor to further augment the overall internal controls environment of the Company.

Gratitude and Conclusion

The management acknowledges and appreciates the commitment and diligence of all employees of the Company while assuring them of their career advancement and continued welfare.



Mohammed Al Rawahi
Chief Executive Officer

CORPORATE GOVERNANCE REPORT





Ernst & Young LLC
P.O. Box 1750, Ruwi 112
5th Floor, Landmark Building
Opposite Al Ameen Mosque
Bowsher, Muscat
Sultanate of Oman
Tax Card No. 8218320

Tel: +968 22 504 559
Fax: +968 22 060 810
muscat@om.ey.com
ey.com

C.R. No. 1224013
PR No. HMH/15/2015; HMA/9/2015

REPORT OF FACTUAL FINDING

TO THE SHAREHOLDERS OF AL BATINAH POWER COMPANY SAOG

We have performed the procedures agreed with you pursuant to the Capital Market Authority's (CMA) circular no. E/4/2015, dated 22 July 2015, with respect to the Board of Directors' corporate governance report of AL BATINAH POWER COMPANY SAOG (the "Company") as at and for the year ended 31 December 2021 and its application of the corporate governance practices in accordance with amendments to CMA Code of Corporate Governance issued under circular no. E/10/2016 dated 1 December 2016 (collectively the "Code"). Our engagement was undertaken in accordance with the International Standard on Related Services applicable to agreed-upon procedures engagements. The procedures were performed solely to assist you in evaluating the extent of the Company's compliance with the Code as issued by the CMA and are summarised as follows:

- 1) We obtained the corporate governance report (the "report") issued by the Board of Directors and checked that the report of the Company includes as a minimum, all items suggested by the CMA to be covered by the report as detailed in the Annexure 3 of the Code by comparing the report with such suggested content in Annexure 3; and
- 2) We obtained the details regarding areas of non-compliance with the Code identified by the Company's Board of Directors for the year ended 31 December 2021. The Company's Board of Directors has not identified any areas of non-compliance with the Code.

We have no exceptions to report in respect of the procedures performed.

Because the above procedures do not constitute either an audit or a review made in accordance with International Standards on Auditing or International Standards on Review Engagements, we do not express any assurance on the corporate governance report.

Had we performed additional procedures or had we performed an audit or review of the corporate governance report in accordance with International Standards on Auditing or International Standards on Review Engagements, other matters might have come to our attention that would have been reported to you.

Our report is solely for the purpose set forth in the first paragraph of this report and for your information and is not to be used for any other purpose. This report relates only to the accompanying corporate governance report of the Company to be included in its annual report for the year ended 31 December 2021 and does not extend to any financial statements of Al Batinah Power Company SAOG, taken as a whole.

17 February 2022
Muscat



CORPORATE GOVERNANCE REPORT

The Board of Directors (the “Board”) of Al Batinah Power Company SAOG (the “Company”) hereby presents their Corporate Governance Report for the year ended 31 December 2021 in accordance with the Code of Corporate Governance of Public Listed Companies (the “Code”), clarifications and notifications issued by the Capital Market Authority (the “CMA”) from time to time.

Company’s philosophy

The Company follows the principles of good Corporate Governance and has implemented the guidelines issued by the CMA. Effective Corporate Governance assures the shareholders that there is a well performing management in place which supports the highest standards towards transparency, accountability, continuous improvement of business processes, disclosure, displaying the highest ethical standards, observing compliance with laws, permits and regulations and business propriety with the aim of enhancing long term shareholders value and the interest of all stakeholders. Towards this, the Company has put in place effective policies, procedures and systems to ensure fair and timely release of material information about the Company to the stakeholders.

The Audit Committee and the Nomination & Remuneration Committee are fully operational in line with the provisions of the Code. The Company is being managed with due diligence and care, and in the best interest of all shareholders.

In accordance with the CMA rules and guidelines on disclosure, the Company’s Statutory Auditors, Ernst and Young, have issued a separate Report on the Company’s Governance Report for the year ended 31 December 2021.

Board of Directors

In compliance with the Company’s Articles of Association, the Board is constituted of 11 directors. The shareholders of the Company at the Annual General Meeting (the “AGM”) in March 2019 elected the existing board members for a term of 3 years. In 2021, a couple of directors have resigned from the Board as disclosed to the Market by the Company in a timely manner and their replacements were nominated and appointed according to the CMA rules. The term will expire at the conclusion of the AGM to be held in March 2022.



a) Composition, category and attendance of Directors in 2021

All Directors are non-executive in accordance with the requirement of the Code.

	Name of Directors	Category of Directors ^	Attendance					
			Board Meetings					AGM
			17 Feb	28 Apr	28 Jul	27 Oct	Total	14 Mar
Incumbent as of Dec 31, 2021	Mr. Saif Abdullah Hamood Al-Harthy (Chairperson)	Independent	√	√	√	√	4	√
	Mr. Pradeep Prabhakar Navre (Deputy Chairperson)	Independent	√	√	√	√	4	√
	Mr. Kartik Balasubramaniam	Non-independent & Nominee Director	n/a	Proxy	√	√	3	n/a
	Mr. Pradeep Asrani	Independent	√	√	√	√	4	x
	Mr. Ryuji Kikuchi	Non-independent & Nominee Director	√	√	√	√	4	x
	Mr. Shabib Abdullah Mohamed Al-Busaidi	Non-independent & Nominee Director	√	√	√	√	4	√
	Mr. Muhammad Fawad Akhtar	Non-Independent	√	√	√	√	4	√
	Mr. Mohamed Amur Mohamed Al-Mamari	Non-independent & Nominee Director	√	√	√	√	4	√
	Mr. Mohammad Ribhi Izzat Alhusseini	Independent & Nominee Director	√	√	√	√	4	√
	Mr. Yoshitetsu Fujisawa	Non-independent & Nominee Director	n/a	n/a	n/a	Proxy	1	n/a
	Mr. Yasser Ramadan Mahamad Kheir	Independent	√	√	√	√	4	√
Resigned	Mr. Pascal Renaud	Non-independent & Nominee Director	√	n/a	n/a	n/a	1	x
	Mr. Kazuichi Ikeda	Non-independent & Nominee Director	√	√	√	n/a	3	√

^ The category of the incumbent directors is based on new elections held on 20 March 2019.

√ : attend, x : absent, n/a : not in seat

b) Directors holding directorship/chairmanship in other joint stock companies in Oman as of 31 December 2021

Name of Director	Name of Companies and	Position Held
Mr. Shabib Abdullah Mohamed Al-Busaidi	Al Ahlia Insurance Co SAOG	Director and Member of Nomination Remuneration and Investment Committee
Mr. Pradeep Prabhakar Navre	Al Jazeera Steel Products Co SAOG, Oman	Director
Mr. Mohammad Ribhi Izzat Alhusseini	National Aluminum Products Company SAOG	Director and chairman of Audit Committee

The brief profile of Directors and key executive officers is included as an Annexure to the Corporate Governance Report.

Audit Committee

a) Brief description of terms of reference

The primary function of the Audit Committee is to provide independent assistance to the Board in fulfilling their oversight responsibility to the shareholders, potential shareholders, the investment community and other stakeholders relating to:

- (i) The integrity of the Company's financial statements and accounting and financial reporting processes,
- (ii) The effectiveness of the Company's risk management and internal control systems,
- (iii) The performance of the Company's internal audit function,
- (iv) The qualifications and independence of the external auditors, and
- (v) The Company's compliance with ethical, legal and regulatory requirements.

Consistent with this function, the Audit Committee encourages continuous improvement of, and promote adherence to the Company's policies, procedures, and practices for corporate accountability, transparency and integrity.

In fulfilling its role, it is the responsibility of the Audit Committee to maintain free and open communication with the external auditors, the internal auditor and the management of the Company and to determine that all parties are aware of their responsibilities.

b) Composition, position and attendance in 2021

The majority of Audit Committee members and Chairperson are independent directors and at least one member has finance and accounting expertise, as required by the Code.

Name of Committee Members	Position	Attendance				
		16 Feb	27 Apr	26 Jul	26 Oct	Total
Mr. Pradeep Asrani	Chairperson	√	√	√	√	4
Mr. Pradeep Prabhakar Navre	Member	√	√	√	√	4
Mr. Ryuji Kikuchi	Member	√	√	√	√	4

√ : attend, x : absent, n/a : not in seat

Nomination & Remuneration Committee

a) Brief description of terms of reference

The primary function of the Nomination & Remuneration Committee (the "NRC") is to:

- (i) Assist the general meeting in the nomination of proficient and high caliber directors,
- (ii) Prepare job descriptions of the directors including the Chairperson of the Board,
- (iii) Develop succession plan for the Board or at least the Chairperson and executive management, and
- (iv) Propose proper remuneration and incentives policy to attract competent executive management.

b) Composition, position and attendance in 2021

Name of Committee Members	Position	Attendance			
		16 Feb	27 Apr	26 Oct	Total
Mr. Yasser Mohammed Kheir	Chairperson	√	√	√	3
Mr. Muhammad Fawad Akhtar	Member	√	x	√	2
Mr. Ryuji Kikuchi	Member	√	√	√	3

√ : attend, x : absent, n/a : not in seat

Appraisal for the performance of the Board

As approved by the shareholders at the AGM held in 20 March 2019, the Company conduct a performance appraisal of the newly elected Board members once during its 3years' term. In accordance with the Code and the approval by the shareholders at the AGM held on 14 March 2021, the Company appointed an independent consultant, Keynote Services LLC, to carry out annual appraisal for the performance of the Board of Directors.

The primary objective of the appraisal is to consider the composition, structure, dynamics, relationships and performance of the Board and its Committees in accordance with the appraisal criteria approved by the shareholders at the AGM held on 4 June 2020.

The appraisal was conducted directly between the consultant and all directors via a comprehensive questionnaire, and one-on-one interviews held with all directors to explore and enhance the questionnaire feedback.

The aggregated results from questionnaires and the interviews, and recommendations were reported to and reviewed by the NRC and thereafter the Board.

It was concluded that the Board's performance was very satisfactory during 2021 and it is effective in meeting objectives. Also, the Board noted the recommendations proposed by the independent consultant, and agreed to implement the recommendations that are considered important and practical, considering the nature of business and size of the Company.

Process of nomination of the directors

The election of the Board is governed by the Company's Articles of Association. The Company ensures that the elections of the Board are held in accordance with the Commercial Companies Law and rules issued by the Capital Market Authority.

In accordance with the requirement of the Code and the Articles of Association of the Company, the following shall be observed on the formation of the Board:

- (i) Eleven directors to be elected by the shareholders in general meeting for a term of 3 years,
- (ii) All directors shall be non-executive directors,
- (iii) At least one third of the directors shall be independent,
- (iv) The members of the Board are elected from amongst the shareholders or non-shareholders,
- (v) A director shall not be allowed to combine the positions of chief executive officer and chairperson, and
- (vi) All directors shall be elected from a natural person,
- (vii) No director shall be a member of the Board in more than four joint stock companies or chairperson of more than two joint stock companies.
- (viii) A member of the Company's Board shall not participate in the management of another company engaged in similar business.

Remuneration

- a) Sitting fees to members of Board and its sub-committees

As approved by the shareholders, the sitting fee of RO 400 for the members of the Board and RO 200 for the members of the Audit Committee and the NRC is paid. The sitting fee is payable to the Board, the Audit Committee and the NRC members who attend the meeting either in person or over video conference in line with the Code. The sitting fee is also paid in case a juristic person, in the absence of its nominated Board member, delegates another representative to attend the Board meeting.

The sitting fees for the year 2021 paid to the directors for attending the Board, the Audit Committee and the NRC meetings amounted to RO 17,200, RO 2,400 and RO 1,600, respectively.

b) Remuneration to Board members

The Board proposes to pay remuneration for the year 2021 to the Board members, equal to actual sitting fees paid during year, for their contribution in achieving excellent operational and financial results. The proposed remuneration of RO 17,200 has been accrued in the financial statements for year ended 31 December 2021, however, the remuneration shall be paid provided it is approved by the shareholders in the forthcoming general meeting.

c) Other payments to directors

There was no other payment to the directors besides their sitting fees.

d) Top 5 officers

The Company paid to its top 5 officers an aggregate amount of RO 421,837 which includes secondment fee, salaries, allowances, performance based bonuses and other benefits. The remuneration paid is commensurate with their qualification, role, responsibility and performance. The criteria of the performance based bonus are the degree of achievement of the objectives set by officers at beginning of year in line with the Company's goal and overall strategy. The employment contracts stipulate a notice period of one month.

Details of non-compliance by the Company

There were no penalties imposed on the Company by the Capital Market Authority, Muscat Stock Exchange ("MSX") or any other statutory authority on any matter related to capital markets during the past three years.

Means of communication with the shareholders and investors

The Company communicates with the shareholders and investors mainly through the MSX website and the Company's website (www.albatinahpower.com) in both English and Arabic. Material information is disclosed immediately, and financial information such as initial quarterly and annual un-audited financial results, un-audited interim financial statements, and annual report including audited financial statements and Management Discussion & Analysis Report are disclosed within the regulatory deadlines. The Company's executive management is also available to meet its shareholders and analysts as and when required.

Market price data

a) High/Low/Closing share price and performance comparison during each month in 2021

Month	Price (Baizas)				MSM Index (Service sector)	
	High	Low	Closing	Change from 1 January 2021	Closing	Change from 1 January 2021
January	51	49	50	0.00%	1,594.912	0.19%
February	51	48	50	0.00%	1,549.889	-2.63%
March	53	50	52	4.00%	1,544.897	-2.95%
April	58	52	55	10.00%	1,588.433	-0.21%
May	57	54	55	10.00%	1,623.789	2.01%
June	56	55	53	6.00%	1,722.964	8.24%
July	56	55	52	4.00%	1,709.246	7.38%
August	53	52	51	2.00%	1,704.358	7.07%
September	52	51	51	2.00%	1,697.286	6.63%
October	53	53	52	4.00%	1,674.891	5.22%
November	52	52	52	4.00%	1,614.827	1.45%
December	52	51	48	-4.00%	1,620.871	1.83%

During 2021, the Company has distributed cash dividend of Baizas 2.0 per share in June and Baizas 4.0 per share in December, to the shareholders of the Company who are registered in the Company's shareholders' register with the Muscat Clearing & Depository Company SAOC respectively as on 1 June 2021 and 1 December 2021, out of the retained earnings as per the audited financial statements for the financial year ended 31 December 2020.

b) Distribution of shareholding as of 31 December 2021

Category	Number of shareholders	Number of shares held	Share capital %
5% and above	7	562,045,055	83.27%
1% to 5%	-	-	-
Less than 1 %	2,609	112,842,375	16.73%
Total	2,616	674,887,430	100.00%

Professional profile of the statutory auditor

The shareholders of the Company appointed Ernst and Young (EY) as its auditor for 2021. EY is a global leader in assurance, tax, transaction and advisory services. EY is committed to doing its part in building a better working world. The insights and quality services which EY delivers help build trust and confidence in the capital markets and in economies the world over.

The MENA practice of EY has been operating in the region since 1923 and employs over 7,500 professionals. EY has been operating in Oman since 1974 and is a leading professional services firm in the country. EY MENA forms part of EY's EMEIA practice, with over 4,853 partners and approximately 132,455 professionals. Globally, EY operates in more than 150 countries and employs 312,000 professionals in 700 offices. Please visit ey.com for more information about EY.

Acknowledgement by the Board of Directors

- The Board of Directors accepts the responsibility for accurately preparing accounts and financial statements and confirms the financial statements for 2021 have been prepared in accordance with the applicable International Financial Reporting Standards and rules.
- The Board of Directors, through the Audit Committee, has reviewed the Company's system of internal controls, and assures efficiency and adequacy of the internal control systems including financial management and its related operations, obligation management and risk management.
- The Company has robust business model as explained in detail in the financial report and, as such, the Board of Directors confirms that they believe there are no material matters which may affect the continuation of the Company and its ability to continue its operations during the next financial year.



Chairperson



Director

Brief Profiles of Directors

Name	: Mr. Saif Abdullah Hamood Al-Harthy
Year of Joining	: 2018
Education	: Masters in Chemical Engineering, University of Nottingham, UK
Experience	: Mr. Al Harthy started his carrier as a field Engineer in Petroleum Development Oman (PDO), where he was involved in the design and upgrade of the major gas exporting facilities in central Oman. He later worked as a senior Business Planner for the PDO gas directorate before joining Qalhat LNG in 2006 as a Technical Coordinator. Mr. Al Harthy is currently working for Oman LNG as Chief Corporate Services & Investment Officer.
Name	: Mr. Pradeep Prabhakar Navre
Year of Joining	: 2020
Education	: B Tech (Chemical Engineering) from IIT Delhi and Master of Management Studies (Marketing) from Jamnalal Baja Institute of Management Studies, Mumbai
Experience	: Mr Navre is a Chief Executive Officer with a proven track record of Profit Centre responsibility. His experience of 42 years in India, Oman and UAE spans diverse industries--Commodities, Building Materials, Pharmaceuticals, Food and FMCG sectors. In India he acquired Sales and Marketing skills in blue chip companies such as Ranbaxy Laboratories Ltd New Delhi, TTK & Co Bangalore and Parle Products Mumbai over a 10-year period in the Pharmaceutical, Foods and FMCG Sectors. In the Middle East he has worked with Suhail Bahwan Group for 33 years in various capacities in Oman as well as UAE in Steel, Commodities, Telecommunication and Property Sectors. At present he has Profit Centre responsibilities for 3 Companies within Suhail Bahwan Group--Bahwan Electronics LLC, Bahwan Healthcare LLC and Bahwan Travels He is also a member of the Executive Committee which oversees the operations of Amiantit Oman.
Name	: Mr. Kartik Balasubramaniam
Year of Joining	: 2021
Education	: Bachelor of Engineering in Instrumentation Technology, Bangalore University Executive Program in Business Management, IIM Kolkatta
Experience	: 25+ Years' experience in Power and Water Projects, both Thermal and Renewables in various fields as below: <ul style="list-style-type: none"> • Head of Engineering and Technical support • Head of Greening the Fleet • Project conceptualization and development • Contract execution (EPC/O&M/Long Term Service/Supply) and administration • Operations and Maintenance • Business Development

Name	: Mr. Pradeep Asrani
Year of Joining	: 2020
Education	: Graduate in Science from Bombay University, Post Graduate Diploma in Financial Management, Certified Associate of Indian Institute of Bankers
Experience	: Mr. Pradeep Asrani is a finance professional with 43 years' working experience in senior management positions in the areas of commercial and investment banking with Indian and multinational Banks. Among others, he was Director of Corporate Finance and Head of Investment Banking with Barclays Bank plc in India, before coming to Oman in 1999 to join a public shareholding company listed at Muscat Securities Market as Executive Vice President, before assuming the charge of the company as its CEO and retiring from this position in 2018.
Name	: Mr. Ryuji Kikuchi
Year of Joining	: 2017
Education	: MBA at Dartmouth College, School of Business (Tuck School), USA BA Architecture, Waseda University, Japan
Experience	: Mr. Kikuchi has over 15 year experience of project financed IPP development and contracting of power projects in various countries including, Oman, KSA, UAE, Sri Lanka, Mexico, Vietnam, India, Mongolia. He also has hands on experience of managing IPP project in Sri Lanka as CEO. Prior to above, he had been engaged in trade and structured finance for variety of Sojitz's overseas businesses.
Name	: Mr. Shabib Abdullah Mohamed Al-Busaidi
Year of Joining	: 2019
Education	: Master in Actuarial Sciences, University of Kent, UK
Experience	: Mr. Al-Busaidi started his carrier in Capital Market Authority and Ministry of National Economy where he was involved in fields of Finance, Strategic planning and Statistics. Mr. Al-Busaidi is currently working for Public Authority for Social Insurance as Assistant Expert for Insurance Affairs where he is responsible for the actuarial studies and Social Insurance schemes designing.
Name	: Mr. Muhammad Fawad Akhtar
Year of Joining	: 2019
Education	: Fellow member of Association of Chartered Certified Accountants, UK and Institute of Chartered Accountants of Pakistan and holds a Bachelor degree in Economics
Experience	: Mr. Akhtar has 24 years of professional working experience; including 19 years in energy sector. Presently working as CFO for ENGIE KSA whereas previously worked at senior roles in ENGIE led power and water projects in UAE, Oman and Pakistan backed by audit & assurance, due diligence and financial consultancy experience in Ernst & Young. Remained extensively involved in successful development of a 404MW greenfield power project.

Name	: Mr. Mohamed Amur Mohamed Al-Mamari
Year of Joining	: 2016
Education	: Master Degree in Accounting and Finance from Cardiff University-UK in 2008 and Bachelor Degree in Economics and Accounting from Kuwait University in 1997.
Experience	: Mr. Al-Mamari has more than 21 years' experience in investment, admin, finance and pension in Civil Service Employee Pension Fund, Mr. Al-Mamari held below mentioned positions: <ul style="list-style-type: none"> - Director of Civil Service Employees Pension Fund - Al Batinah North Governorate Department (from 2010 till today). - Director of Admin Department (from 2007 to 2009). - Head of Finance Section (from 2004 to 2006). - Accountant in Investment Department (from 1997 to 2003).

Name	: Mr. Mohammad Ribhi Izzat AlHusseini
Year of Joining	: 2016
Education	: MBA - Corporate Finance from University of Dallas-USA and Bachelor's Degree in Money and Banking from Yarmouk University- Jordan
Experience	: Mr. Al Husseini has over 23 years of work experience. He is currently working as Deputy Investment Director in Ministry of Defence Pension Fund Muscat, Oman. He is a member in the Audit Committee of the National Aluminum Products Company SAOG. He also has extensive experience in local and regional markets.

Name	: Mr. Yoshitetsu Fujisawa
Year of Joining	: 2021
Education	: Bachelor degree in Electrical Engineering from Keio University, Japan
Experience	: Mr. Fujisawa is Deputy General Manager of Operation & Management Group, International Business and Cooperation Department of YONDEN, a parent company of SEPI. In this position, he is responsible for asset management of IPP/IWPP projects including Huatacondo Photovoltaic Power Plant (98MW) in Chile. <p>Mr. Fujisawa started his career in YONDEN in 1999 as an electrical engineer of Power Distribution Department and has been involved in operation, maintenance, design, policy making and budget management, etc. related to distribution facilities in Japan for more than 4 years. He has been engaged in international activities for more than 16 years, out of which he worked for technical consultation of approx. 100 projects developed by YONDEN and asset management of IPP/IWPP projects overseas. Furthermore, he worked for SEP International Netherlands B.V. (DMCC Branch) – Dubai for two years and was responsible for new development and asset management of IPP/IWPP projects in Europe, the Middle East and Africa.</p>

Name	: Mr. Yasser Mohammed Kheir
Year of Joining	: 2018
Education	: B. SC Electrical – Electronic Engineering, Aleppo University
Experience	: Having 25 years' experience in the ICT domain & had worked for Syrian Telecom Company as Operation Director & deputy GM, then worked with many telecommunication Operators within GCC region, also worked as international Business Development General manager with Saudi Azian Group Holding, worked as Vice president with Saudi Trans telecoms - SA and have joined Suhail Bahwan group as General Manager of Bahwan projects & telecom company since 2013. currently working as CEO for ICT group. Of Suhail Bahwan group Holding

Brief Profiles of Key Executive Officers

The senior management team has been empowered by the Board of Directors for the day-to-day operations of the Company.

Name	: Mr. Mohammed Ali Salim Ali Al Rawahi
Position	: Chief Executive Officer
Year of Joining	: 2019
Education	: Master of Business Administration from University of Bedfordshire Mechatronic Engineering Degree from Sultan Qaboos University
Experience	: Mr. Mohammed Al Rawahi has a wide range of experience in the power and water desalination sector. He had worked in open cycle and combined cycle power plants and MSF and RO water desalination plants. He was appointed as CEO of Al Batinah Power Company SAOG in September 2019. Prior to that Mohammed grown in his career life from a Local Plant Engineer, Power Generation Engineer, Operation Manager and finally Plant Manager of Sohar1 Power and Desalination Plant and Sohar2 Power Plant.

Name	: Mr. Yusuke Koseki
Position	: Chief Financial Officer
Year of Joining	: 2019
Education	: Bachelor's Degree in Engineering from Kyushu University
Experience	: Mr. Koseki has over 10 years of work experience since he joined Sojitz Corporation. He started his career as a tax and accounting specialist in Sojitz Corporation and had worked for over 4 years. Thereafter he had been worked for development of new power projects and water projects in the Middle East and Southwest Asia region for 4 years. He also had led the post-merger integration with respect to M&A deal of power project in Sri Lanka.

AUDITED FINANCIAL STATEMENTS





Ernst & Young LLC
P.O. Box 1750, Ruwi 112
5th Floor, Landmark Building
Opposite Al Ameen Mosque
Bowsher, Muscat
Sultanate of Oman
Tax Card No. 8218320

Tel: +968 22 504 559
Fax: +968 22 060 810
muscat@om.ey.com
ey.com

C.R. No. 1224013
PR No. HMH/15/2015; HMA/9/2015

INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF AL BATINAH POWER COMPANY SAOG

Report on the audit of the financial statements

Opinion

We have audited the financial statements of Al Batinah Power Company SAOG (the "Company"), which comprise the statement of financial position as at 31 December 2021, statement of profit or loss, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at 31 December 2021 and its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRSs).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Company in accordance with the *International Code of Ethics for Professional Accountants* (including International Independence Standards) (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in the Sultanate of Oman, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's responsibilities for the audit of the financial statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying financial statements.



**INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF
AL BATINAH POWER COMPANY SAOG (CONTINUED)**

Report on the audit of the financial statements (continued)

Key audit matters (continued)

Key audit matters	How our audit addressed the key audit matters
<p>Allowance for expected credit losses</p> <p>The Company is required to regularly assess the recoverability of its trade receivables. The recoverability of trade receivables was significant to our audit due to the value of amounts aged greater than the credit terms extended to customers coupled with the higher degree of estimation uncertainty due to the economic impacts of COVID-19.</p> <p>The key areas of judgment include:</p> <ul style="list-style-type: none"> - Expected credit losses ("ECL") must reflect information about past events, current conditions and forecasts of future conditions, as well as the time value of money. - The effects of COVID-19 global pandemic impacting the management's determination of the ECL as it required the application of unusually high level of judgment and estimation uncertainty, which may materially change the estimates in future periods. <p>The accounting policy for determining the allowance for expected credit losses is set out in note 3.3 to the financial statements. The Company's disclosures are included in note 10 and 19(b) to the financial statement, which outlines the details regarding aging of trade receivables and the credit risk.</p>	<p>Our audit procedures for obtaining sufficient appropriate audit evidence over the carrying value of trade receivables, we:</p> <ul style="list-style-type: none"> - Tested the aging of trade receivables for a sample of customer transactions; - Evaluated receipts after year-end to determine any remaining exposure at the date of the financial statements; - Examined the Company's assessment of the customers' financial circumstances and their ability to repay the debt; - Evaluated the completeness, accuracy and relevance of data used in the expected credit loss model and checked the mathematic accuracy of the calculations; - Evaluated the completeness, accuracy and relevance of data used in the expected credit loss model and independently recomputed the Company's ECL by calculating the probability of default based on Company's data, applying appropriate LGD, latest macro-economic variables and probability weighted outcomes, especially in view of COVID-19 pandemic; - Considered the customers' historical payment patterns along with relevant macroeconomic information; - Assessed the appropriateness of the Company's provisioning policy applied which included assessing whether the calculation was in accordance with IFRS 9 and comparing the Company's provisioning rates against historical collection data; and - Assessed the adequacy and appropriateness of the disclosures in the financial statements.



**INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF
AL BATINAH POWER COMPANY SAOG (CONTINUED)**

Report on the audit of the financial statements (continued)

Key audit matters (continued)

<p>Hedge accounting</p> <p>The Company uses derivative financial instruments to hedge interest rate and foreign currency exposure on term loans and future cash flows in accordance with the policies approved by the Board. Rules on accounting for derivative instruments are complex and hedge accounting requirements, including documentation, can be complicated. Lack of compliance with documentation requirements, hedge effectiveness rules, and probability criteria could lead to statement of comprehensive income volatility.</p> <p>The accounting policy relating to derivative financial instruments are set out in note 3.3 to the financial statements.</p>	<p>Our audit procedures in this area included the following:</p> <ul style="list-style-type: none"> - We examined the nature of the hedge relationships that were entered into and whether these were in line with the Company's strategy. For the derivatives outstanding at the reporting date, we assessed their valuation, completeness and existence through obtaining external confirmations and their fair value through performing our own independent recalculations; - We involved our specialists for assessing the Company's hedge accounting and for testing hedge effectiveness; - We assessed the adequacy of disclosure relating to hedge accounting. <p>Details regarding market risk, liquidity risk and the derivative instruments are set out in notes 19(a), 19(c) and 14 to the financial statements.</p>
---	--

Other information included in the Company's 2021 Annual Report

Those charged with governance and management are responsible for the other information. Other information consists of the information included in the Company's 2021 Annual Report other than the financial statements and our auditor's report thereon. We obtained the following information prior to the date of our auditor's report, and we expect to obtain the published 2021 Annual Report after the date of our auditor's report:

- Chairman's report
- Corporate governance report
- Management discussion and analysis

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.



INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF AL BATINAH POWER COMPANY SAOG (CONTINUED)

Report on the audit of the financial statements (continued)

Other information included in the Company's 2021 Annual Report(continued)

If, based on the work we have performed on the other information obtained prior to the date of the auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of management and those charged with governance for the financial statements

Those charged with governance are responsible for the preparation and fair presentation of the financial statements in accordance with IFRS and the relevant requirements of the Commercial Companies Law, as amended, and the Capital Market Authority ("the CMA") of the Sultanate of Oman, and for such internal control as those charged with governance determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, those charged with governance are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless those charged with governance either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF AL BATINAH POWER COMPANY SAOG (CONTINUED)

Report on the audit of the financial statements (continued)

Auditor's responsibilities for the audit of the financial statements (continued)

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of those charged with governance's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF
AL BATINAH POWER COMPANY SAOG (CONTINUED)

Report on the audit of the financial statements (continued)

Report on other legal and regulatory requirements

In our opinion, the financial statements comply, in all material respects, with the relevant requirements of the Commercial Companies Law, as amended, and CMA of the Sultanate of Oman.

Ernst & Young LLC

Mohamed AlQurashi
17 February 2022
Muscat



STATEMENT OF PROFIT OR LOSS

For the year ended 31 December 2021

	Notes	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Revenues		52,045	135,357	50,627	131,669
Direct costs	4	<u>(30,562)</u>	<u>(79,485)</u>	<u>(29,026)</u>	<u>(75,489)</u>
GROSS PROFIT		21,483	55,872	21,601	56,180
General and administrative expenses	5	<u>(808)</u>	<u>(2,102)</u>	<u>(823)</u>	<u>(2,140)</u>
PROFIT BEFORE INTEREST AND TAX		20,675	53,770	20,778	54,040
Finance costs - net	6	<u>(7,685)</u>	<u>(19,985)</u>	<u>(8,446)</u>	<u>(21,968)</u>
PROFIT BEFORE TAX		12,990	33,785	12,332	32,072
Income tax expense	7 a	<u>(1,866)</u>	<u>(4,854)</u>	<u>(1,716)</u>	<u>(4,462)</u>
NET PROFIT FOR THE YEAR		11,124	28,931	10,616	27,610
Earnings per share					
Basic earnings per share (Baizas / cents)	23	<u>16.48</u>	<u>42.87</u>	15.73	40.91

The attached notes 1 to 24 form part of these financial statements.

STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2021



Note	2021	2021	2020	2020
	RO'000	USD'000	RO'000	USD'000
NET PROFIT FOR THE YEAR	11,124	28,931	10,616	27,610
Other comprehensive income that may be reclassified to profit or loss in subsequent periods (net of tax):				
Cash flow hedges - effective portion of changes in fair value (net of tax)	14	14	[2,265]	[5,889]
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	14,527	37,777	8,351	21,721

The attached notes 1 to 24 form part of these financial statements.

STATEMENT OF FINANCIAL POSITION

At 31 December 2021

	Notes	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
ASSETS					
Non-current assets					
Property, plant and equipment	8	231,494	602,067	238,924	621,392
Right-of-use assets	9 a	3,008	7,823	3,246	8,441
Capital spares		541	1,407	566	1,472
		235,043	611,297	242,736	631,305
Current assets					
Inventory		1,948	5,067	1,913	4,974
Trade and other receivables	10	14,142	36,779	15,249	39,660
Short term deposit	11	1,192	3,100	1,154	3,000
Cash and cash equivalents	12	809	2,105	1,543	4,014
		18,091	47,051	19,859	51,648
TOTAL ASSETS		253,134	658,348	262,595	682,953
EQUITY AND LIABILITIES					
Equity					
Share capital	13 a	67,489	175,523	67,489	175,523
Legal reserve	13 b	7,642	19,876	6,530	16,983
Retained earnings		27,515	71,561	21,553	56,056
Equity before hedging reserve		102,646	266,960	95,572	248,562
Hedging reserve	13 c & 14	(5,678)	(14,770)	(9,081)	(23,616)
Total equity		96,968	252,190	86,491	224,946
LIABILITIES					
Non-current liabilities					
Term loans	15 a	90,750	236,019	107,575	279,777
Lease liabilities	9 b	3,263	8,487	3,416	8,883
Derivative instruments	14	6,681	17,376	10,683	27,784
Deferred tax liability	7 c	21,683	56,397	19,218	49,981
Asset retirement obligation	16	407	1,057	297	771
End of service benefits		32	83	27	70
		122,816	319,419	141,216	367,266
Current liabilities					
Trade and other payables	17	14,514	37,751	15,336	39,890
Lease liabilities - current	9 b	153	397	140	364
Short term borrowings	15 b	1,075	2,796	3,410	8,869
Term loans - current	15 a	17,608	45,795	16,002	41,618
		33,350	86,739	34,888	90,741
Total liabilities		156,166	406,158	176,104	458,007
TOTAL EQUITY AND LIABILITIES		253,134	658,348	262,595	682,953
Net assets per share (Baizas / cents) - adjusted	22	152.09	395.56	141.61	368.30

The financial statements were authorised for issue and approved by the Board of Directors on 17 February 2022 and were signed on their behalf by:



Chairperson



Director

The attached notes 1 to 24 form part of these financial statements.

STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2021

	Notes	Share capital RO'000	Legal reserve RO'000	Retained earnings RO'000	Hedging reserve RO'000	Total RO'000
<i>Balance at 1 January 2020</i>		67,489	5,468	15,981	(6,816)	82,122
Comprehensive income for the year						
Net profit for the year		-	-	10,616	-	10,616
<i>Other comprehensive income - net of income tax</i>						
Cash flow hedges - effective portion of changes in fair value	14	-	-	-	(2,265)	(2,265)
<i>Total comprehensive income</i>		-	-	10,616	(2,265)	8,351
Transfer to legal reserve		-	1,062	(1,062)	-	-
<i>Transaction with owners of the Company</i>						
Dividends	13 (d)	-	-	(3,982)	-	(3,982)
Balance at 31 December 2020		67,489	6,530	21,553	(9,081)	86,491
Comprehensive income for the year						
Net profit for the year		-	-	11,124	-	11,124
<i>Other comprehensive income - net of income tax</i>						
Cash flow hedges - effective portion of changes in fair value	14	-	-	-	3,403	3,403
<i>Total comprehensive income</i>		-	-	11,124	3,403	14,527
Transfer to legal reserve		-	1,112	(1,112)	-	-
<i>Transaction with owners of the Company</i>						
Dividends	13 d	-	-	(4,050)	-	(4,050)
Balance at 31 December 2021		67,489	7,642	27,515	(5,678)	96,968

The attached notes 1 to 24 form part of these financial statements.

STATEMENT OF CHANGES IN EQUITY (CONTINUED)

For the year ended 31 December 2021

	Notes	Share capital USD'000	Legal reserve USD'000	Retained earnings USD'000	Hedging reserve USD'000	Total USD'000
<i>Balance at 1 January 2020</i>		175,523	14,222	41,563	(17,727)	213,581
Comprehensive income for the year						
Net profit for the year		-	-	27,610	-	27,610
<i>Other comprehensive income - net of income tax</i>						
Cash flow hedges - effective portion of changes in fair value	14	-	-	-	(5,889)	(5,889)
<i>Total comprehensive income</i>		-	-	27,610	(5,889)	21,721
Transfer to legal reserve		-	2,761	(2,761)	-	-
<i>Transaction with owners of the Company</i>						
Dividends	13 d	-	-	(10,356)	-	(10,356)
Balance at 31 December 2020		175,523	16,983	56,056	(23,616)	224,946
Comprehensive income for the year						
Net profit for the year		-	-	28,931	-	28,931
<i>Other comprehensive income - net of income tax</i>						
Cash flow hedges - effective portion of changes in fair value	14	-	-	-	8,846	8,846
<i>Total comprehensive income</i>		-	-	28,931	8,846	37,777
Transfer to legal reserve		-	2,893	(2,893)	-	-
<i>Transaction with owners of the Company</i>						
Dividends	13 d	-	-	(10,533)	-	(10,533)
Balance at 31 December 2021		175,523	19,876	71,561	(14,770)	252,190

The attached notes 1 to 24 form part of these financial statements.

STATEMENT OF CASH FLOWS

For the year ended 31 December 2021

	Notes	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
CASH FLOWS FROM OPERATING ACTIVITIES					
Profit before tax		12,990	33,785	12,332	32,072
<i>Adjustments for:</i>					
Depreciation on property, plant and equipment	4 & 5	7,454	19,385	7,452	19,380
Depreciation on right of use assets	5	238	619	236	615
Finance costs (net)	6	7,685	19,985	8,446	21,968
Gain on disposal of property, plant and equipment		(7)	(18)	(3)	(8)
Accrual of end of service benefits		5	13	5	12
Cash from operations before working capital changes		28,365	73,769	28,468	74,039
<i>Working capital changes:</i>					
Inventory		(35)	(93)	(2)	(4)
Trade and other receivables		1,107	2,881	(10,135)	(26,361)
Trade and other payables		(676)	(1,757)	10,304	26,803
Net cash flows from operating activities		28,761	74,800	28,635	74,477
CASH FLOWS FROM INVESTING ACTIVITIES					
Acquisition of property, plant and equipment	8	(42)	(108)	(61)	(161)
Proceeds from sale of property, plant and equipment		25	66	10	27
Net cash flows used in investing activities		(17)	(42)	(51)	(134)
CASH FLOWS FROM FINANCING ACTIVITIES					
Repayment of term loans	15 a	(16,009)	(41,634)	(15,793)	(41,078)
Finance costs paid (net)		(6,709)	(17,449)	(7,425)	(19,309)
Proceeds of short term borrowings	15 b	17,363	45,157	37,157	96,637
Repayments of short term borrowings	15 b	(19,698)	(51,230)	(38,985)	(101,391)
Short term deposit		(38)	(100)	424	1,103
Lease payments	9 b	(340)	(887)	(337)	(878)
Interest received		3	9	17	45
Dividends paid	13 d	(4,050)	(10,533)	(3,982)	(10,356)
Net cash flows used in financing activities		(29,478)	(76,667)	(28,924)	(75,227)
Net changes in cash and cash equivalents		(734)	(1,909)	(340)	(884)
Cash and cash equivalents at 1 January	12	1,543	4,014	1,883	4,898
Cash and cash equivalents at 31 December	12	809	2,105	1,543	4,014

The attached notes 1 to 24 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

At 31 December 2021

1 LEGAL STATUS AND PRINCIPAL ACTIVITIES

Al Batinah Power Company ("Company") was registered as a closed Omani Joint Stock company ("SAOC") on 2 August 2010 under the Commercial Companies Law of Oman. Subsequently the Company was converted to a public joint stock company ("SAOG") and was listed on the Muscat Securities Market on 23 June 2014.

The Company's objectives are to develop, finance, design, construct, operate, maintain, insure and own a power generating facility (the Sohar 2 Power Plant with a capacity of about 750MW), and associated gas interconnection facilities and other relevant infrastructure; making available the demonstrated power capacity; and selling the electrical energy generated to Oman Power and Water Procurement Company SAOC ("OPWP"). Accordingly, the Plant is considered and managed as one reportable segment. Commercial Operation of the Plant was achieved by the Company on 3 April 2013.

1.1 FUNDAMENTAL ACCOUNTING CONCEPT

As at 31 December 2021, the current liabilities of the Company exceeded its current assets by RO 15.26 million (31 December 2020: RO 15.03 million), which may indicate the existence of an uncertainty relating to going concern. The Company has generated positive cashflows from its operations during current and prior years, and has been settling its obligations. The Company's management is confident that it will be able to generate sufficient cash flows from its operations during the next 12 months to settle its obligations as and when due. Accordingly, the management believe that the Company will continue to operate as a going concern for the foreseeable future and these financial statements are prepared on a going concern basis.

2 SIGNIFICANT AGREEMENTS

Project documents

- (i) Power Purchase Agreement ("PPA") dated 10 August 2010 with OPWP for a period of 15 years from the scheduled Commercial Operation Date ("COD").
- (ii) Natural Gas Sales Agreement ("NGSA") dated 31 August 2010 with the Ministry of Oil and Gas (currently, the Ministry of Energy and Minerals (MEM)) for the purchase of natural gas for a period of 15 years from the scheduled COD.
- (iii) Turnkey Engineering, Procurement and Construction Contract ("EPC Contract") dated 15 September 2010 with Siemens AG and GS Engineering & Construction Corp. to perform the engineering, procurement and construction of the Plant.
- (iv) Sub-Usufruct Agreement ("SUA") relating to the plant site dated 10 August 2010 with Sohar Industrial Port Co. SAOC ("SIPC") for grant of exclusive right to use and benefit from the land upto 20 October 2028.
- (v) Electrical Connection Agreement dated 28 December 2011 with Oman Electricity Transmission Company SAOC for connection of the Company's equipment to the transmission system for a period of 30 years from its execution date.
- (vi) Operation & Maintenance Agreement ("O&M Agreement") dated 24 September 2010 with Suez-Tractebel Operation and Maintenance Oman LLC ("STOMO") for a period of 15 years from the scheduled COD.
- (vii) Seawater Extraction Agreement ("SEA") dated 10 August 2010 with Majis Industrial Services SAOC for a period ending on the last day of the PPA term.

Finance documents

- (viii) Common Terms Agreement, Facility Agreements and First Amendment Agreement related to these Agreements dated 16 September 2010 for long term loans with international and local banks.

2 SIGNIFICANT AGREEMENTS *(continued)*

Finance documents *(continued)*

- (ix) Hedging Agreements for interest rate swap made with Credit Agricole Corporate & Investment Bank (dated 5 October 2010), KfW IPEX Bank GmbH (dated 6 October 2010), HSBC Bank Middle East Limited (dated 6 October 2010) and Standard Chartered Bank (dated 7 October 2010 and reprofiled on 19 December 2011).
- (x) Hedging Agreements for currency swap with Standard Chartered Bank dated 12 October 2010 and Credit Agricole Corporate & Investment Bank dated 3 September 2019.
- (xi) Revolving Working Capital Facility Agreement dated 5 June 2012 with Bank Muscat SAOG for purpose of availing short term loans upto Omani Rial 8.459 million.

Security documents

- (xii) Intercreditor Deed dated 16 September 2010 with The Export-Import Bank of Korea, Credit Agricole Corporate & Investment Bank and Others.
- (xiii) Commercial Mortgage over Company's Assets dated 21 September 2010 with Bank Muscat SAOG as "Mortgagee".
- (xiv) Legal Mortgage dated 21 September 2010 with Bank Muscat SAOG.
- (xv) Agreement for Security over Omani Shares dated 16 September 2010 with the Founder Shareholders, Bank Muscat SAOG and Credit Agricole Corporate & Investment Bank.
- (xvi) Offshore Deed of Charge and Assignment dated 16 September 2010 with Credit Agricole Corporate & Investment Bank.
- (xvii) Deed of Assignment of Reinsurances dated 16 September 2010 with Credit Agricole Corporate & Investment Bank and Oman United Insurance Company SAOG.
- (xviii) Sale and Purchase Agreement dated 16 September 2010 with Bank Muscat SAOG.
- (xix) Direct Agreements entered into by Lenders Agent in respect of PPA, NGSA, EPC Contract and O&M Agreement.

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES

3.1 BASIS OF PREPARATION

a) Statement of compliance

These financial statements have been prepared in accordance with International Financial Reporting Standard (IFRS) as issued by the International Accounting Standards Board ("IASB"), and the requirements of the Commercial Companies Law of the Sultanate of Oman, as amended and the Capital Market Authority.

b) Basis of measurement

These financial statements are prepared on historical cost basis except for provision for right of use assets, lease liabilities, asset retirement obligation and deferred finance cost which are measured at amortised cost and certain financial instruments which are measured at fair value.

c) Presentation and functional currency

These financial statements are presented in United States Dollars ("USD"), which is the Company's functional currency and also in Rial Omani ("RO") for local regulatory requirements. The Omani Rial amounts, which are presented in these financial statements have been translated from the USD amounts at an exchange rate of USD 1 = RO 0.3845. All values are rounded to the nearest thousand (USD '000 and RO '000) except where otherwise indicated.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

3.1 BASIS OF PREPARATION *(continued)*

d) Use of estimates and judgements

The preparation of the financial statements in conformity with IFRSs requires the Management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Information about critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements is included in impairment of property, plant and equipment, financial valuation of derivative financial instruments, asset retirement obligation, impairment of financial assets and post reporting date events.

Measurement of fair value

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 – Quoted (unadjusted) market prices in active markets for identical assets or liabilities.

Level 2 – Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.

Level 3 – Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable quotations.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

Key sources of estimation uncertainties

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Impairment of financial assets at amortised cost

The impairment provisions for financial assets are based on assumptions about risk of default and expected loss rates. The Company uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Company's past history, existing market conditions as well as forward looking estimates at the end of each reporting period. The impairment provision is assessed based on the "Expected Credit Loss" model under IFRS 9, the impairment impact is considered to be immaterial.

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

3.1 BASIS OF PREPARATION *(continued)*

Key sources of estimation uncertainties *(continued)*

Impairment of inventory

Inventories are held at the lower of cost and net realisable value. When inventories become old or obsolete, an estimate is made of their net realisable value. For individually significant amounts this estimation is performed on an individual basis. Amounts which are not individually significant, but which are old or obsolete, are assessed collectively and a provision applied according to the inventory type and the degree of ageing or obsolescence, based on anticipated selling prices.

At the reporting date, inventory was RO 1.95 million (2020: RO 1.91 million) [USD 5.07 million (2020: USD 4.97 million)] and the provisions for slow moving and obsolete inventory is RO nil (2020: RO nil) [USD nil (2020: USD nil)] respectively. Any difference between the amounts actually realised in future periods and the amounts expected will be recognised in the statement of profit or loss.

Useful lives of property, plant and equipment

The Company's management determines the estimated useful lives of its property, plant and equipment for calculating depreciation. This estimate is determined after considering the expected usage of the asset or physical wear and tear. The management reviews the residual value and useful lives annually and future depreciation charge would be adjusted where the management believes the useful lives differ from previous estimates.

Taxes

Uncertainties exist with respect to the interpretation of tax regulations and the amount and timing of future taxable income. Given the wide range of business relationships and nature of existing contractual agreements, differences arising between the actual results and the assumptions made, or future changes to such assumptions, could necessitate future adjustments to tax income and expense already recorded. The Company establishes provisions, based on reasonable estimates, for possible consequences of finalisation of tax assessments. The amount of such provisions is based on various factors, such as experience of previous tax assessments and differing interpretations of tax regulations by the taxable entity and the responsible tax authority.

Leases – Estimating the incremental borrowing rate

The Company cannot readily determine the interest rate implicit in the lease, therefore it uses its incremental borrowing rate (IBR) to measure lease liabilities. The IBR is the rate of interest that the Company would have to pay to borrow over a similar term, and with a similar security, the fund necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Company 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Company estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

3.1 BASIS OF PREPARATION *(continued)*

Key sources of estimation uncertainties *(continued)*

Significant judgement in determining the lease term of contracts with renewal and termination options – Company as lessee

The Company determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Company has the option, under some of its leases to lease the assets for additional terms. The Company applies judgement in evaluating whether it is reasonably certain to exercise the option to renew. That is, it considers all relevant factors that create an economic incentive for it to exercise the renewal. After the commencement date, the Company reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise (or not to exercise) the option to renew or to terminate (e.g., a change in business strategy, construction of significant leasehold improvements or significant customization to the leased asset).

Allowance for expected credit losses of trade receivables

The Company uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns.

The provision matrix is initially based on the Company's historical observed default rates. The Company will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the manufacturing sector, the historical default rates are adjusted. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Company's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

At the reporting date, gross trade receivable were RO 13.67 million (USD 35.56 million) [2020: RO 14.82 million (USD 38.55 million)], and the allowance for expected credit losses was Nil (2020: Nil). Any difference between the amounts actually collected in future periods and the amounts expected will be recognised in the statement of profit or loss and statement of other comprehensive income.

Impairment of plant and capital spares

The carrying amounts of the Company's plant and capital spares are reviewed at each reporting date to determine whether there is any indication of impairment. When making the impairment assessment, the management has taken into account both internal and external factors including recent economic and regulatory development in the Sultanate of Oman. Based on management assessment, there is no indicator of impairment of plant and capital spares as at the reporting date.

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES (continued)

3.1 BASIS OF PREPARATION (continued)

Key sources of estimation uncertainties (continued)

Asset retirement obligation

Asset retirement obligation costs are based on management's technical assessment of the probable future costs to be incurred in respect of the decommissioning of the plant facilities. The Company estimates that the costs would be incurred after the useful life of the plant and calculates the provision using the DCF method.

3.2 CHANGES IN ACCOUNTING POLICIES

a) Standards issued but not yet effective

The new and amended standards and interpretations that are issued, but not yet effective, up to the date of issuance of the Company's financial statements are disclosed below. The Company intends to adopt these new and amended standards and interpretations, if applicable, when they become effective.

- IFRS 17 Insurance Contracts (not applicable to the Company)
- Amendments to IAS 1: Classification of Liabilities as Current or Non-current

In January 2020, the IASB issued amendments to paragraphs 69 to 76 of IAS 1 to specify the requirements for classifying liabilities as current or non-current. The amendments clarify:

- What is meant by a right to defer settlement
- That a right to defer must exist at the end of the reporting period
- That classification is unaffected by the likelihood that an entity will exercise its deferral right
- That only if an embedded derivative in a convertible liability is itself an equity instrument would the terms of a liability not impact its classification

The amendments are effective for annual reporting periods beginning on or after 1 January 2023 and must be applied retrospectively. The Company is currently assessing the impact of the amendments will have on the current classification.

- Reference to the Conceptual Framework – Amendments to IFRS 3
- Property, Plant and Equipment: Proceeds before Intended Use – Amendments to IAS 16
- Onerous Contracts – Costs of Fulfilling a Contract – Amendments to IAS 37
- IFRS 1 First-time Adoption of International Financial Reporting Standards – Subsidiary as a first-time adopter
- IFRS 9 Financial Instruments – Fees in the '10 per cent' test for derecognition of financial liabilities
- IAS 41 Agriculture – Taxation in fair value measurements
- Definition of Accounting Estimates - Amendments to IAS 8
- Disclosure of Accounting Policies - Amendments to IAS 1 and IFRS Practice Statement 2

The above amendments are not expected to have a significant impact on the Company's financial statements.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

3.2 CHANGES IN ACCOUNTING POLICIES *(continued)*

b) New and amended standards and interpretations

The Company applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2021.

Interest Rate Benchmark Reform – Phase 2: Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16

The above standards are not expected to have a significant impact on the financial statements of the Company. The Company has not early adopted any standards, interpretations or amendments that have been issued but are not yet effective.

3.3 SIGNIFICANT ACCOUNTING POLICIES

a) Leases

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Company as a lessee

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

a. Right of use assets

The Company recognises right of use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right of use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any measurement of lease liabilities. The cost of right of use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Unless the Company is reasonably certain to obtain ownership of the leased asset at the end of the lease term, the recognised right of use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term, as follows:

	Years
Site rent	30
Connection equipment	15

Lease costs for the year ended 31 December 2021 relating to the right-of-use assets amounting to USD 0.62 million (RO 0.24 million) (2019: USD 0.62 million (RO 0.24 million)) are included under depreciation expenses.

The right-of-use assets are also subject to impairment. Based on management assessment, there is no indicator of impairment of right-of-use assets as at the reporting date.

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES (continued)

3.3 SIGNIFICANT ACCOUNTING POLICIES (continued)

a) Leases (continued)

b. Lease liabilities

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating a lease, if the lease term reflects the Company exercising the option to terminate. The variable lease payments that do not depend on an index or a rate are recognised as expense in the period on which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Company uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. a changes in future payments resulting from a change in index or rate used to determine such lease payments) or a change in the assessment to purchase the underlying asset.

c. Short-term leases and leases of low-value assets

The Company applies the short-term lease recognition exemption to its short-term leases (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

Company as a lessor

Leases in which the Company does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising is accounted for on a straight-line basis over the lease terms and is included in revenue in the statement of profit or loss due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

b) Foreign currency transactions

Transactions in foreign currencies are initially recorded by the Company at its functional currency spot rates at the date the transaction first qualifies for recognition. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date. Foreign exchange gains and losses are recognised in the statement of profit or loss.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES (continued)

3.3 SIGNIFICANT ACCOUNTING POLICIES (continued)

b) Foreign currency transactions (continued)

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined.

The gain or loss arising on translation of non-monetary items measured at fair value is treated in line with the recognition of the gain or loss on the change in fair value of the item (i.e., translation differences on items whose fair value gain or loss is recognised in statement of profit or loss or statement of other comprehensive income are also recognised in statement of profit or loss or statement of other comprehensive income, respectively).

c) Financial Instruments

IFRS 9 Financial Instruments has principle-based requirements for the classification of financial assets. The standard contains two primary measurement categories for financial assets: amortised cost and fair value. The classification of financial assets under IFRS 9 is generally based on the business model in which the financial asset is managed and contractual cash flows characteristics. Under IFRS 9, derivatives embedded in contracts where the host is a financial asset in the scope of the standard are never separated. Instead, the hybrid financial instrument as a whole is assessed for classification.

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instrument. The principal financial instruments used by the Company, from which financial instrument risk arises, are as follows:

- 1) Trade and other receivables;
- 2) Cash and cash equivalents;
- 3) Amounts due from related parties;
- 4) Term loans;
- 5) Short term borrowings;
- 6) Trade and other payables;
- 7) Lease liabilities; and
- 8) Derivatives.

Initial recognition

Financial assets

On initial recognition, a financial asset is classified as measured at amortised cost; fair value through other comprehensive income – debt instruments; fair value through other comprehensive income – equity instruments; or fair value through profit or loss account.

Financial assets at amortised cost

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at fair value through profit or loss account:

- (i) It is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- (ii) Its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES (continued)

3.3 SIGNIFICANT ACCOUNTING POLICIES (continued)

c) Financial Instruments (continued)

Financial assets at fair value through other comprehensive income

Equity instruments which are not held for trading or issued as contingent consideration in business combination, and for which the Company has made an irrevocable election at initial recognition to recognise changes in fair value through other comprehensive income rather than profit or loss. This election is made on an investment-by-investment basis.

Debt instruments where the contractual cash flows are solely principal and interest and the objective of the Company's business model is achieved both by collecting contractual cash flows and selling financial assets.

Financial assets at fair value through profit or loss account

All financial assets not classified as measured at amortised cost or fair value through other comprehensive income as described above are measured at fair value through profit or loss account.

Financial assets, at initial recognition, may be designated at fair value through profit or loss, if the designation eliminates or significantly reduces the inconsistent treatment that would otherwise arise from measuring the assets or recognizing gains or losses on them on a different basis.

Financial liabilities

Financial liabilities are classified as measured at amortised cost or fair value through profit or loss account. A financial liability is classified as at fair value through profit or loss account if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition.

Financial liabilities, at initial recognition, may be designated at fair value through profit or loss if the following criteria are met:

- (i) The designation eliminates or significantly reduces the inconsistent treatment that would otherwise arise from measuring the liabilities or recognising gains or losses on them on a different basis;
- (ii) The liabilities are part of a group of financial liabilities which are managed and their performance evaluated on fair value basis, in accordance with a documented risk management strategy; or
- (iii) The financial liability contains an embedded derivative that would otherwise need to be separately recorded.

Financial liabilities at fair value through profit or loss account are measured at fair value and net gains and losses, including any interest expense, are recognised in the profit or loss account.

Subsequent measurement of financial assets

Financial assets

Financial assets carried at amortised cost

These assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in the profit or loss account. Any gain or loss on derecognition is recognised in the profit or loss account.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

3.3 SIGNIFICANT ACCOUNTING POLICIES *(continued)*

c) *Financial Instruments (continued)*

Subsequent measurement of financial assets *(continued)*

Financial assets (continued)

Financial assets carried at fair value through other comprehensive income (FVTOCI)

i) *Debt instruments at FVTOC*

These assets are subsequently measured at fair value. Interest income calculated using the effective interest method, foreign exchange gains and losses and impairment are recognised in the profit or loss account. Other net gains and losses are recognised in the statement of other comprehensive income. On derecognition, gains and losses accumulated in the statement of other comprehensive income are reclassified to the profit or loss account.

ii) *Equity instruments at FVTOC*

These assets are subsequently measured at fair value. Dividends are recognised as income in the profit or loss account unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in the statement of other comprehensive income and are never reclassified to the profit or loss account.

The Company has no equity instruments at FVTOCI.

iii) *Financial assets carried at fair value through profit or loss (FVTPL)*

These assets are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognised in the profit or loss account. However, see note Derivative financial instruments and hedging for derivatives designated as hedging instruments.

Subsequent measurement of financial liabilities

The Company categorises its financial liabilities into two measurement categories: FVTPL and amortised cost.

The Company designates a financial liability as measured at FVTPL when it meets the definition of held for trading or when they are designated as such on initial recognition using the fair value option.

Gains and losses on financial liabilities designated as at FVTPL are split into the amount of change in fair value attributable to changes in credit risk of the liability, presented in other comprehensive income, and the remaining amount in profit or loss.

The Company recognises the full amount of change in the fair value in profit or loss only if the presentation of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss. That determination is made at initial recognition and is not reassessed.

Cumulative gains or losses presented in other comprehensive income is subsequently transferred within equity.

Financial liabilities not held at FVTPL are subsequently measured at amortised cost using the effective interest method.

The Company's financial liabilities include accounts payable, due to related parties, fair value of derivatives, short term borrowings and term loans.

Except for fair value of derivatives which is measured at fair value, all other financial liabilities of the Company are measured at amortised cost.

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES (continued)

3.3 SIGNIFICANT ACCOUNTING POLICIES (continued)

c) Financial Instruments (continued)

Derecognition of financial assets

A financial asset (or, where applicable a part of a financial asset or part of a group of similar financial assets) is derecognised when:

- (i) The rights to receive cash flows from the asset have expired; or
- (ii) The Company retains the right to receive cash flows from the asset, but assumes an obligation to pay them in full without material delay to a third party under a “pass-through” arrangement; or
- (iii) The Company has transferred its rights to receive cash flows from the asset and either (a) has transferred substantially all the risks and rewards, or (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

On derecognition of a financial asset, the difference between the carrying amount of the asset (or the carrying amount allocated to the portion of the asset derecognized) and the sum of (i) the consideration received (including any new asset obtained less any new liability assumed) and (ii) any cumulative gain or loss that had been recognised in the statement of other comprehensive income is recognised in the profit or loss account.

Any cumulative gain/loss recognised in the statement of other comprehensive income in respect of equity instrument designated as fair value through other comprehensive is not recognised in the profit or loss account on derecognition of such instrument. Any interest in transferred financial assets that qualify for derecognition that is created or retained by the Company is recognised as a separate asset or liability.

When the Company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Company continues to recognise the transferred asset to the extent of the Company’s continuing involvement. In that case, the Company also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Company could be required to repay.

Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expired.

Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in the profit or loss account.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

3.3 SIGNIFICANT ACCOUNTING POLICIES *(continued)*

c) *Financial Instruments (continued)*

Impairment of financial assets

The Company assesses whether there is objective evidence that financial assets carried at amortised cost are impaired. A financial asset or a group of financial assets is impaired when objective evidence demonstrates that a loss event has occurred after the initial recognition of the asset(s), and that the loss event has an impact on the future cash flows of the asset(s) that can be estimated reliably.

Objective evidence that financial assets are impaired can include significant financial difficulty of the issuer, default or delinquency by an issuer, indications that an issuer will enter bankruptcy, the disappearance of an active market for a security, or other observable data relating to a Company of assets such as adverse changes in the payment status of issuers, or economic conditions that correlate with defaults in the Company.

IFRS 9 defines expected credit losses as the weighted average of credit losses with the respective risks of a default occurring as the weightings.

At each reporting date the Company provides for expected losses on all of the following using reasonable and supportable information about past events, current conditions and reasonable and supportable forecasts of future economic conditions when measuring expected credit losses:

- (i) Financial assets measured at amortised cost,
- (ii) Financial assets mandatorily measured at FVTOCI, and
- (iii) Loan commitments when there is a present obligation to extend credit.

The Company measures expected credit losses through a loss allowance at an amount equal to:

- (i) the 12-month expected credit losses (expected credit losses that result from those default events on the financial instrument that are possible within 12 months after the reporting date); or
- (ii) full lifetime expected credit losses (expected credit losses that result from all possible default events over the life of the financial instrument).

The Company provides for a loss allowance for full lifetime expected credit losses for a financial instrument if the credit risk of that financial instrument has increased significantly since initial recognition. For all other financial instruments, expected credit losses are measured at an amount equal to the 12-month expected credit losses.

The Company determines the amount of expected credit losses by evaluating the range of possible outcomes as well as incorporating the time value of money. These expected losses are discounted to the reporting date using the effective interest rate of the asset (or an approximation thereof) that was determined at initial recognition.

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

3.3 SIGNIFICANT ACCOUNTING POLICIES *(continued)*

c) *Financial Instruments (continued)*

Derivative financial instruments and hedge accounting

At the inception of a hedge relationship, the Company formally designates and documents the hedge relationship to which the Company wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge. The documentation includes identification of the hedging instrument, the hedged item or transaction, the nature of the risk being hedged and how the entity will assess the effectiveness of changes in the hedging instrument's fair value in offsetting the exposure to changes in the hedged item's cash flows attributable to the hedged risk.

A hedging relationship qualifies for hedge accounting only if all of the following criteria are met:

- (i) there is formal designation and documentation of the hedging relationship at the inception of hedge;
- (ii) There is an economic relationship between the hedged item and hedging instrument;
- (iii) the effect of credit risk does not dominate the value changes that result from that economic relationship; and
- (iv) the hedge ratio of the hedging relationship is the same as that resulting from the quantity of hedge item that the entity actually hedges and the quantity of the hedging instrument that the entity actually uses to hedge that quantity of hedged item.

As part of risk management strategies, the Company uses derivative financial instruments, such as interest rate swaps, to hedge interest rate sensitivities. These derivative financial instruments qualify for hedge accounting and are designated as cash flow hedges. Such derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently remeasured at fair value. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

The Company adjusts the cash flow hedge reserve in equity to the lower of the following:

- (a) the cumulative gain or loss on the hedging instrument from inception of the hedge; and
- (b) the cumulative change in fair value of the hedged item from inception of the hedge.

Effectiveness testing, rebalancing and discontinuation

The Company performs prospective assessment of effectiveness of its cash flow hedges at each reporting date. The portion of the gain or loss on the hedging instrument that is determined to be an effective hedge is recognised in other comprehensive income and any remaining gain or loss is hedge ineffectiveness which is recognised in profit or loss.

When the Company discontinues hedge accounting for a cash flow hedge, the amount that has been accumulated in the cash flow hedge reserve remains in equity if the hedged future cash flows are still expected to occur, until such cash flows occur. If the hedged future cash flows are no longer expected to occur, that amount is immediately reclassified to profit or loss.

If a hedging relationship ceases to meet the hedge effectiveness requirement relating to the hedge ratio but the risk management objective for that designated hedging relationship remains the same, the Company adjusts the hedge ratio of the hedging relationship (i.e. rebalances the hedge) so that it meets the qualifying criteria again.

The Company discontinues hedge accounting prospectively only when the hedging relationship (or a part of a hedging relationship) ceases to meet the qualifying criteria (after any rebalancing). This includes instances when the hedging instrument expires or is sold, terminated or exercised.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

3.3 SIGNIFICANT ACCOUNTING POLICIES *(continued)*

c) *Financial Instruments (continued)*

Offsetting of financial instruments

Financial assets and financial liabilities are offset, and the net amount is presented in the statement of financial position when and only when, the Company has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the obligation simultaneously.

Write - off

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Company determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Company's procedures for recovery of amounts due.

d) *Property, plant and equipment*

(i) Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses, if any. Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the assets to a working condition for their intended use, the costs of dismantling and removing the items and restoring the site on which they are located, and capitalised borrowing costs. Cost also may include transfers from statement of profit or loss and statement of other comprehensive income of any gain or loss on qualifying cash flow hedges of foreign currency purchases of property, plant and equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment. Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment, and the difference is recognised in the statement of profit or loss. When revalued assets are sold, the amounts included in the revaluation reserve are transferred to retained earnings.

(ii) Subsequent expenditure

Subsequent expenditure is capitalised only when it increases future economic benefits embodied in the specific asset to which it relates. All other subsequent expenditure is recognised as an expense in the period in which it is incurred.

(iii) Depreciation

Depreciation is charged to the statement of profit or loss on a straight-line basis over the estimated useful lives of the asset less its residual value.

The Management assigns useful lives and residual values to the items of property, plant and equipment based on intended use of the assets and the expected economic lives of those assets. Subsequent changes in circumstances such as technological advances or prospective utilisation of the assets concerned could result in the actual lives or residual values differing from the initial estimates. The Management has reviewed the residual values and useful lives of the major items of property, plant and equipment and have determined that no adjustment is necessary.

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES (continued)

3.3 SIGNIFICANT ACCOUNTING POLICIES (continued)

d) Property, plant and equipment (continued)

(iii) Depreciation (continued)

The estimated useful lives for current and comparative periods are as follows:

	Years
Property, plant and equipment	40
Technical spares	25
Other assets	3

(iv) Capital work in progress

Capital work in progress is measured at cost and is not depreciated until it is transferred into one of the fixed asset categories, which occurs when the asset is ready for intended use.

(v) Asset retirement obligation

A liability for future asset retirement obligation is recognized as the activities giving rise to the obligation of future site restoration take place. The liability is measured at the present value of the estimated future cash outflows to be incurred on the basis of current technology. The liability includes all costs associated with site restoration, including plant closure and monitoring costs.

e) Capital spares

Cost includes all expenditure directly attributable to the acquisition of capital spares.

Capital spares shall be recognised in the carrying amount of the affected item of property, plant and equipment when it is put in use. The carrying amount of the replaced item is derecognised. When it is not practical to determine the carrying amount of the replaced part, the cost of the capital spare may be used as an indication of what the cost of the replaced part was at the time capital spares was acquired.

f) Inventory

Inventory comprises of fuel oil and are stated at lower of cost or net realizable value. The cost of inventories is determined on the weighted average cost basis and includes expenditure incurred in acquiring and bringing them to their existing location and condition. Obsolete inventory items are written down to their estimated net realizable value.

g) Cash and cash equivalents

Cash and cash equivalents comprise cash at hand, bank balances and short term deposits with an original maturity of three months or less.

h) Impairment of non-financial assets

The carrying amounts of the Company's non-financial assets, other than inventories and deferred tax assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the assets' recoverable amounts are estimated. An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the statement of profit or loss unless it reverses a previous revaluation that was credited to equity, in which case it is charged to equity.

The recoverable amount of the cash generating unit is the greater of its value in use and its fair value less cost to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the plant.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

3.3 SIGNIFICANT ACCOUNTING POLICIES *(continued)*

h) Impairment of non-financial assets (continued)

The management determines whether there are any indications of impairment to carrying value of property, plant and equipment on an annual basis because of the difference between the duration of the contracted cash flows and accounting depreciation of assets. This requires an estimation of the value in use of the cash generating unit. Estimating the value in use requires the Company to make an estimate of the residual value of the cash generating unit at the end of the term of the PPA considering the expected future cash flows for the period beyond the term of the PPA and also a suitable discount rate in order to calculate the present value of those cash flows.

An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the assets' carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

i) Financial liabilities

Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

Interest-bearing liabilities are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest-bearing liabilities are stated at amortised cost with any difference between cost and redemption value being recognised in the statement of profit or loss over the period of the borrowings on an effective interest basis.

j) Employee terminal benefits

Obligations for contributions to a defined contribution retirement plan for Omani employees, in accordance with the Oman Social Insurance Scheme, are recognised as an expense in the statement of profit or loss as incurred.

The Company's obligation in respect of the terminal benefits of non-Omani employees, is the amount of future benefit that such employees have earned in return for their service in the current and prior periods.

k) Provisions

A provision is recognised when the Company has a legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows. Where some or all of the economic benefits required to settle a provision are expected to be recovered from third party, the receivable is recognized as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES (continued)

3.3 SIGNIFICANT ACCOUNTING POLICIES (continued)

l) Finance charges

Interest expense and similar charges are expensed in the statement of profit or loss in the period in which they are incurred, except to the extent that they are capitalised as being directly attributable to the acquisition, construction or production of a qualifying asset which necessarily takes a substantial period of time to prepare for its intended use or sale. Finance income is recognised as it accrues in the statement of profit or loss.

m) Deferred financing cost

The cost of obtaining long-term financing is deferred and amortised over the period of the long term loan using the effective interest rate method. Deferred financing costs less accumulated amortisation are offset against the drawn amount of the term loans. The amortization of the deferred financing costs was capitalized during construction period of the plant except during the early power period during which an amount proportionate to the period was charged to the statement of profit or loss. Subsequent to the COD, the amortization of the deferred financing costs is charged to the statement of profit or loss.

n) Revenues

Revenue is recognised at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer. The standard establishes a five step model to account for revenue arising from contracts with customers. The Company's contract with its sole customer contains a lease, which is scoped out of IFRS 15.

The tariff structure under the PPA is comprised of power capacity (includes investment charge and fixed operation and maintenance charge), electrical energy and fuel charges components. The investment charge of the power capacity component is treated as operating lease and recognised on a straight line basis over the lease term whereas the other components of tariff under the PPA are recognised as revenue over time as OPWP simultaneously receives and consumes the benefits provided by the Company. No revenue is recognised if there are significant uncertainties regarding recovery of the consideration due.

o) Income tax

Income tax on the profit or loss for the year comprises current and deferred tax. Income tax is recognised in the statement of profit or loss except to the extent that it relates to items recognised directly to equity, in which case it is recognised in equity.

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognised for all taxable temporary differences and deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES *(continued)*

3.3 SIGNIFICANT ACCOUNTING POLICIES *(continued)*

p) Dividend

The Board of Directors takes into account appropriate parameters including the requirements of the Commercial Companies Law while recommending the dividend. The Company recognises a liability to pay a dividend when it is approved by Board of Directors upto the cap which is approve by the shareholders at the annual general meeting. A corresponding amount is recognised directly in equity.

q) Directors' sitting fees and remuneration

Directors' sitting fees and remuneration are approved by the Shareholders in the ordinary annual general meeting of the Company and are recognised as an expense in the statement of profit or loss.

r) Earnings per share

The Company presents basic earnings per share (EPS) for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders by the weighted average number of ordinary shares outstanding during the period.

s) Fair value

A number of the Company's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on a number of accounting policies and methods. Where applicable, information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

3 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES (continued)

3.3 SIGNIFICANT ACCOUNTING POLICIES (continued)

s) Fair value (continued)

Determination of fair value

(i) Derivative financial instruments

Fair value of forward exchange contracts is estimated by discounting the difference between the contractual forward price and the current forward price for the residual maturity of the contract using yield curves of the respective currencies.

The fair value of interest rate swaps is based on estimated fixture cash flows based on the terms and maturity of each contract and using market interest rates.

Fair values reflect the credit risk of the instrument and include adjustments to take account of the credit risk of the Company and counterparty when appropriate.

(ii) Non-derivative financial liabilities

Fair value, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the reporting date.

t) Current versus non-current classification

The Company presents assets and liabilities in statement of financial position based on current / non-current classification.

An asset as current when it is:

- Expected to be realised or intended to be sold or consumed in normal operating cycle
- Held primarily for the purpose of trading
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Company classifies all other liabilities as non-current.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

4 DIRECT COSTS

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Fuel gas	14,654	38,113	13,367	34,765
Depreciation on property, plant and equipment (note 8)	7,438	19,344	7,437	19,341
Operation and maintenance ("O&M") fees (note 18)	6,119	15,913	6,069	15,783
Seawater extraction	1,063	2,764	1,040	2,704
Insurance	633	1,646	550	1,431
Depreciation on right of use assets [note 9(a)]	238	619	236	615
Other O&M expenses (note 18)	91	237	36	94
Fuel oil	72	188	11	29
Grid connection fee	16	41	16	41
Custom duty (note 18)	4	11	11	28
Plant site rent	-	-	2	5
Other direct costs	234	609	251	653
	30,562	79,485	29,026	75,489

5 GENERAL AND ADMINISTRATIVE EXPENSES

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Secondment fees (note 18)	254	661	247	643
Employee related costs	198	516	188	490
Public company related costs	104	271	96	248
Agency fees	54	140	61	158
Directors' sitting fees and remuneration (note 18)	38	100	45	118
Corporate social responsibility	23	60	35	91
Office rent	18	46	19	49
Depreciation on property, plant and equipment (note 8)	16	41	15	39
Other expenses	103	267	117	304
	808	2,102	823	2,140

6 FINANCE COSTS (NET)

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Interest on term loans	3,563	9,266	4,739	12,326
Swap interest	2,758	7,174	2,270	5,904
Amortisation of deferred finance costs [note 15(a)]	790	2,053	891	2,318
Interest on lease liability [note 9(b)]	201	523	209	545
Debt Service Reserve Account ("DSRA") LC cost (note 18)	172	447	175	455
Interest on short term borrowings	55	144	101	262
Exchange loss	39	101	53	137
Asset retirement obligation - unwinding of discount (note 16)	110	286	21	55
Finance income	(3)	(9)	(13)	(34)
	7,685	19,985	8,446	21,968

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

7 TAXATION

(a) Tax expense recognised in the statement of profit or loss:

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Deferred tax expense relating to temporary differences	1,866	4,854	1,716	4,462

The Company is subject to income tax at the rate of 15% (2020:15%) of taxable income in accordance with the Income Tax Law of the Sultanate of Oman. No current tax has been provided due to tax deductible losses for current and prior years. The deferred tax on all temporary differences have been calculated and dealt with in the statement of profit and loss.

(b) Reconciliation

The following is a reconciliation of income tax on the accounting profit with the tax expenses at the applicable tax of 15% (2020:15%):

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Profit before tax	12,990	33,785	12,332	32,072
Income tax as per rates mentioned above	1,949	5,068	1,850	4,811
Change in recognised temporary difference	(84)	(217)	(136)	(354)
Not allowable expense	1	3	2	5
Deferred tax expense for the year	1,866	4,854	1,716	4,462

No deferred tax has been recognised on tax losses of RO Nil (2020: RO 2.9 million) which are expected to expire in the years between 2022 - 2026 (2020: years between 2021 - 2025), as it is probable that future taxable profits will be available against which the Company can use the benefits therefrom.

The Company's effective tax rate for the year ended 31 December 2021 was 14.0% (31 December 2020: 13.9%).

(c) Deferred tax liability

	At 1 Jan 2021 RO'000	Recognised during the year RO'000	At 31 Dec 2021 RO'000
Deferred tax (liability)/asset recognised in statement of profit and loss			
Depreciation for property, plant and equipment	(23,449)	(743)	(24,192)
Provision for right-of-use assets and lease liabilities	46	15	61
Provision for asset retirement obligation	44	17	61
Taxable losses carried forward	2,539	(1,155)	1,384
	(20,820)	(1,866)	(22,686)
Deferred tax asset directly recognised in statement of comprehensive income			
Fair value adjustment of interest rate and forex swap (note 14)	1,602	(599)	1,003
Net deferred tax liability	(19,218)	(2,465)	(21,683)
In equivalent USD	(49,981)	(6,416)	(56,397)

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

7 TAXATION (continued)

	At 1 Jan 2020 RO'000	Recognised during the year RO'000	At 31 Dec 2020 RO'000
<i>Deferred tax (liability)/asset recognised in statement of profit and loss</i>			
Depreciation for property, plant and equipment	(22,381)	(1,068)	(23,449)
Provision for right-of-use assets and lease liabilities	30	16	46
Provision for asset retirement obligation	41	3	44
Taxable losses carried forward	3,206	(667)	2,539
	<u>(19,104)</u>	<u>(1,716)</u>	<u>(20,820)</u>
<i>Deferred tax asset directly recognised in statement of comprehensive income</i>			
Fair value adjustment of interest rate and forex swap (note 14)	1,203	399	1,602
Net deferred tax liability	<u>(17,901)</u>	<u>(1,317)</u>	<u>(19,218)</u>
In equivalent USD	<u>(46,558)</u>	<u>(3,423)</u>	<u>(49,981)</u>

(d) Status of tax assessments

The tax assessment including and up to the tax years 2018 have been completed and accepted by the Company, whereas the tax years 2019 and 2020 remain unassessed to date. The management is of the opinion that the final tax liability for the years 2019 and 2020 would not be material to the Company's financial position as at 31 December 2021.

8 PROPERTY, PLANT AND EQUIPMENT

	Property, plant and equipment RO'000	Technical spares RO'000	Other assets RO'000	Capital work-in- progress RO'000	Total RO'000
Cost					
1 January 2021	296,408	1,724	156	104	298,392
Additions during the year	40	-	2	-	42
Disposals during the year	-	(25)	(17)	-	(42)
Transfers during the year	104	-	-	(104)	-
31 December 2021	<u>296,552</u>	<u>1,699</u>	<u>141</u>	<u>-</u>	<u>298,392</u>
Depreciation					
1 January 2021	58,854	483	131	-	59,468
Charge during the year	7,370	68	16	-	7,454
Disposals during the year	-	(7)	(17)	-	(24)
31 December 2021	<u>66,224</u>	<u>544</u>	<u>130</u>	<u>-</u>	<u>66,898</u>
Carrying amounts					
31 December 2021	<u>230,328</u>	<u>1,155</u>	<u>11</u>	<u>-</u>	<u>231,494</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

8 PROPERTY, PLANT AND EQUIPMENT (continued)

	Property, plant and equipment RO'000	Technical spares RO'000	Other assets RO'000	Capital work-in- progress RO'000	Total RO'000
Cost					
1 January 2020	296,398	1,727	147	73	298,345
Additions during the year	10	7	13	31	61
Disposals during the year	-	(10)	(4)	-	(14)
31 December 2020	<u>296,408</u>	<u>1,724</u>	<u>156</u>	<u>104</u>	<u>298,392</u>
Depreciation					
1 January 2020	51,488	415	120	-	52,023
Charge during the year	7,366	71	15	-	7,452
Disposals during the year	-	(3)	(4)	-	(7)
31 December 2020	<u>58,854</u>	<u>483</u>	<u>131</u>	<u>-</u>	<u>59,468</u>
Carrying amounts 31 December 2020	<u>237,554</u>	<u>1,241</u>	<u>25</u>	<u>104</u>	<u>238,924</u>
	Property, plant and equipment USD'000	Technical spares USD'000	Other assets USD'000	Capital work-in- progress USD'000	Total USD'000
Cost					
1 January 2021	770,893	4,484	406	272	776,055
Additions during the year	103	-	5	-	108
Disposals during the year	-	(66)	(45)	-	(111)
Transfers during the year	272	-	-	(272)	-
31 December 2021	<u>771,268</u>	<u>4,418</u>	<u>366</u>	<u>-</u>	<u>776,052</u>
Depreciation					
1 January 2021	153,066	1,255	342	-	154,663
Charge during the year	19,167	177	41	-	19,385
Disposals during the year	-	(18)	(45)	-	(63)
31 December 2021	<u>172,233</u>	<u>1,414</u>	<u>338</u>	<u>-</u>	<u>173,985</u>
Carrying amounts 31 December 2021	<u>599,035</u>	<u>3,004</u>	<u>28</u>	<u>-</u>	<u>602,067</u>
	Property, plant and equipment USD'000	Technical spares USD'000	Other assets USD'000	Capital work-in- progress USD'000	Total USD'000
Cost					
1 January 2020	770,866	4,492	383	191	775,932
Additions during the year	27	19	34	81	161
Disposals during the year	-	(27)	(11)	-	(38)
31 December 2020	<u>770,893</u>	<u>4,484</u>	<u>406</u>	<u>272</u>	<u>776,055</u>
Depreciation					
1 January 2020	133,910	1,078	314	-	135,302
Charge during the year	19,156	185	39	-	19,380
Disposals during the year	-	(8)	(11)	-	(19)
31 December 2020	<u>153,066</u>	<u>1,255</u>	<u>342</u>	<u>-</u>	<u>154,663</u>
Carrying amounts 31 December 2020	<u>617,827</u>	<u>3,229</u>	<u>64</u>	<u>272</u>	<u>621,392</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

8 PROPERTY, PLANT AND EQUIPMENT (continued)

Depreciation charged for the year is allocated as follows:

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Direct costs (note 4)	7,438	19,344	7,437	19,341
General and administrative expenses (note 5)	16	41	15	39
	7,454	19,385	7,452	19,380

The term loan facilities are secured by a comprehensive legal and commercial mortgage on all assets of the Company (note 15).

The Company's plant is constructed on land leased from the Sohar Industrial Port Company SAOC (note 2 and 9)

9a) RIGHT-OF-USE ASSETS

	Connection equipment RO'000	Site rent RO'000	Total RO'000
Cost			
1 January 2020	999	2,717	3,716
Additions during the year	-	3	3
31 December 2020	999	2,720	3,719
1 January 2021	999	2,720	3,719
31 December 2021	999	2,720	3,719
Depreciation			
1 January 2020	125	112	237
Charge for the year (note 4)	125	111	236
31 December 2020	250	223	473
1 January 2021	250	223	473
Charge for the year (note 4)	125	113	238
31 December 2021	375	336	711
Carrying amounts			
31 December 2021	624	2,384	3,008
31 December 2020	749	2,497	3,246

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

9a) RIGHT-OF-USE ASSETS (continued)

	Connection equipment USD'000	Site rent USD'000	Total USD'000
Cost			
1 January 2020	2,599	7,066	9,665
Additions during the year	-	7	7
31 December 2020	2,599	7,073	9,672
1 January 2021	2,599	7,073	9,672
Additions during the year	-	1	1
31 December 2021	2,599	7,074	9,673
Depreciation			
1 January 2020	325	291	616
Charge for the year (note 4)	325	290	615
31 December 2020	650	581	1,231
1 January 2021	650	581	1,231
Charge for the year (note 4)	325	294	619
31 December 2021	975	875	1,850
Carrying amounts			
31 December 2021	1,624	6,199	7,823
31 December 2020	1,949	6,492	8,441

The above right-of-use assets are not part of the assets which are secured against the comprehensive legal and commercial mortgages for the term loan facilities (note 15).

9b) LEASE LIABILITIES

Lease liabilities included in the statement of financial position as:

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
1 January	3,556	9,247	3,681	9,573
Additions during the year	-	1	3	7
Interest on lease liabilities (note 6)	201	523	209	545
Lease payments	(340)	(887)	(337)	(878)
31 December	3,417	8,884	3,556	9,247
Non-current lease liabilities	3,263	8,487	3,416	8,883
Current lease liabilities	153	397	140	364
	3,416	8,884	3,556	9,247

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

9b) LEASE LIABILITIES (continued)

	Contractual Undiscounted cash flows 2021 RO'000	Present value of lease payments 2021 RO'000	Contractual Undiscounted cash flows 2021 USD'000	Present value of lease payments 2021 USD'000
Within one year	345	153	897	397
In 2 to 5 years	1,415	757	3,680	1,969
More than 5 years	3,889	2,506	10,114	6,518
Lease liabilities	5,649	3,416	14,691	8,884

	Contractual Undiscounted cash flows 2020 RO'000	Present value of lease payments 2020 RO'000	Contractual Undiscounted cash flows 2020 USD'000	Present value of lease payments 2020 USD'000
Within one year	341	140	887	364
In 2 to 5 years	1,400	697	3,641	1,811
More than 5 years	4,248	2,719	11,048	7,072
Lease liabilities	5,989	3,556	15,576	9,247

The Company has leased land for plant premises and have lease term till 2043. The Company's obligations under its leases secured by the lessor's title to the leased assets. The Company is restricted from assigning and subleasing the leased assets.

The following are the amounts recognised in statement of profit or loss:

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Depreciation for rights-of-use assets [note 9(a)]	238	619	236	615
Interest on lease liabilities (note 6)	201	523	209	545
Total amount recognized in statement of profit or loss	439	1,142	445	1,160

10 TRADE AND OTHER RECEIVABLES

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Trade receivables	13,673	35,560	14,823	38,551
Prepayments	298	774	290	754
Accrued income	50	130	8	22
Due from a related party (note 18)	13	33	39	101
Other receivables	108	282	89	232
	14,142	36,779	15,249	39,660

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021



10 TRADE AND OTHER RECEIVABLES (continued)

Trade receivables includes an amount of USD 31.18 million (RO 11.99 million) relating to Fuel component, from mid April 2021 to December 2021, not received from OPWP. During the year, OPWP has paid the Company fuel charges of USD 6.27 million (RO 2.41 million) for the period January 2021 to mid April 2021. Pursuant to the Natural Gas Sales Agreement signed with Ministry of Energy and Minerals (MEM-erstwhile MoG), the Company is liable to pay to MEM only upon receiving the corresponding PPA payment relating to gas portion from OPWP. The Company had earlier successfully concluded fuel charge settlement agreements between the Company, OPWP and MEM consequent to which the Company's receivables and payables for 2020 have been set off with no unfair consequences to any stakeholders. Similar agreements for 2021 as regards the gas charge balance invoices has been executed in the first week of February 2022. The impairment provision that is based on the "Expected Credit Loss" model under IFRS 9, is considered to be not material.

11 SHORT TERM DEPOSIT

As per the CTA, the Company is required to maintain a debt service provisioning account ("DSPA") to ensure funds are available to service the loan instalments and interest on due date. At each repayment date at the end of October the Company is required to put the scheduled amount towards the next six monthly payments. The amount in the DSPA cannot be utilized for any purpose other than servicing the loan instalments and interest and is as such, restricted cash. The amount in the DSPA account has been put into a short term deposit maturing on 26 April 2022.

12 CASH AND CASH EQUIVALENTS

	2021	2021	2020	2020
	RO'000	USD'000	RO'000	USD'000
Cash in hand and at bank	809	2,105	1,543	4,014
	809	2,105	1,543	4,014

Bank balances and deposit accounts are placed with reputed financial institutions with currencies denominated in Rial Omani, USD and Euros. The management believes that the ECL is immaterial to the financial statements as a whole.

13 EQUITY

a) Share capital

The details of the shareholders are as follows:

	Nationality	No. of shares held of nominal value		Aggregate nominal value of shares held
		100 Bzs. Each	% of total	2021
31 December 2021				
RO'000				
Kahrabel FZE	UAE	201,791,343	29.90%	20,179
Middle East Investment LLC	Omani	96,508,899	14.30%	9,651
Civil Service Employees Pension Fund	Omani	88,043,257	13.05%	8,804
SEP International Netherlands B.V.	Netherlands	48,254,453	7.15%	4,825
Sojitz Global Investment B.V.	Netherlands	48,254,453	7.15%	4,825
Public Authority for Social Insurance	Omani	44,291,913	6.55%	4,429
Ministry of Defence Pension Fund	Omani	34,900,737	5.17%	3,490
Shareholders with less than 5% shareholding		112,842,375	16.73%	11,286
		674,887,430	100.00%	67,489
Nominal value in USD				175,523

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

13 EQUITY (continued)

a) Share capital (continued)

	Nationality	No. of shares held of nominal value 100 Bzs. Each	% of total	Aggregate nominal value of shares held 2020 RO '000
31 December 2020				RO '000
Kahrabel FZE	UAE	201,791,343	29.90%	20,179
Middle East Investment LLC	Omani	96,508,899	14.30%	9,651
Civil Service Employees Pension Fund	Omani	88,043,257	13.05%	8,804
SEP International Netherlands B.V.	Netherlands	48,254,453	7.15%	4,825
Sojitz Global Investment B.V.	Netherlands	48,254,453	7.15%	4,825
Public Authority for Social Insurance	Omani	44,380,613	6.57%	4,438
Ministry of Defence Pension Fund	Omani	40,200,737	5.96%	4,020
Shareholders with less than 5% shareholding		107,453,675	15.92%	10,747
		<u>674,887,430</u>	<u>100.00%</u>	<u>67,489</u>
Nominal value in USD				<u>175,523</u>

The Company has authorised, issued and paid-up share capital of RO 67,488,743 consisting of 674,887,430 shares of RO 0.1 each (2020: RO 67,488,743 consisting of 674,887,430 shares of RO 0.1 each).

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at general meetings of the Company. All shares rank equally with regard to the Company's residual assets.

b) Legal reserve

Article 132 of the Commercial Companies Law requires that 10% of Company's net profits, after deduction of taxes for establishing a legal reserve until such legal reserve amounts to at least one-third of the Company's share capital. During the year, the Company has transferred RO 1.11 million (USD 2.89 million) to legal reserve. The reserve shall not be distributed to the shareholders as dividends except where the company reduces its share capital provided that the legal reserve shall not be less than one third after the reduction.

c) Hedging reserve

Hedging reserve comprises the effective portion of the cumulative net change in the fair value of cash flow hedging instruments related to hedged transactions that have not yet occurred (note 14).

d) Dividend

Pursuant to the shareholders resolution of 14 March 2021 and the Board of Directors meetings held on 28 April 2021 and 27 October 2021, the Board approved cash dividends of 2.00 Baizas and 4.00 Baizas per share, respectively from the retained earnings of the Company as at 31 December 2020, to the shareholders of the Company who are registered in the Company shareholders' register with Muscat Clearing and Depository Company SAOC. The cut off dates for entitlement to receive dividends were 1 June 2021 and 1 December 2021 respectively.

Unclaimed dividend relating to cut off date of 1 June 2021 amounting to RO 2,201.082 has been deposited by Muscat Clearing & Depository Company SAOC with the Investors' Trust Fund.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

14 HEDGING RESERVE

Derivative instruments assets (liabilities) were as follows:

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Interest rate swaps:				
Term loans (note 15)				
Standard Chartered Bank	(1,990)	(5,175)	(3,945)	(10,261)
KfW IPEX - Bank GmbH	(1,026)	(2,668)	(2,018)	(5,249)
Credit Agricole Corporate & Investment Bank	(926)	(2,409)	(1,854)	(4,821)
HSBC Bank Middle East Limited	(762)	(1,983)	(1,505)	(3,914)
Total fair value of interest rate swaps	(4,704)	(12,235)	(9,322)	(24,245)
Deferred tax asset	706	1,835	1,398	3,637
Fair value of interest rate swaps net of tax	(3,998)	(10,400)	(7,924)	(20,608)
Currency swaps:				
Standard Chartered Bank	(1,777)	(4,622)	(1,474)	(3,834)
Credit Agricole Corporate & Investment Bank	(200)	(519)	113	295
Total fair value of currency swaps	(1,977)	(5,141)	(1,361)	(3,539)
Deferred tax asset	297	771	204	531
Fair value of currency swaps net of tax	(1,680)	(4,370)	(1,157)	(3,008)
Total fair value of derivative instruments	(6,681)	(17,376)	(10,683)	(27,784)
Less: Deferred tax asset [note 7(c)]	1,003	2,606	1,602	4,168
Total fair value of derivative instruments (net of tax)	(5,678)	(14,770)	(9,081)	(23,616)
Hedging reserve net of tax at the end of the year	(5,678)	(14,770)	(9,081)	(23,616)
Less: Hedging reserve net of tax at the beginning of the year	(9,081)	(23,616)	(6,816)	(17,727)
Effective portion of change in fair value of cash flow hedge for the year	3,403	8,846	(2,265)	(5,889)

- (a) The long term facilities (note 15) [total drawdown of USD 490.50 million (RO 188.60 million) excluding Hermes Covered Fixed Facility of USD 120 million (RO 46.14 million)], the Company bear interest at US LIBOR plus applicable margins.

The Company has fixed the rate of interest through Interest Rate Swap Agreements ("IRS") entered into with, Standard Chartered Bank, dated 19 December 2011; KfW IPEX - Bank GmbH, dated 6 October 2010; Credit Agricole Corporate & Investment Bank, dated 5 October 2010 and HSBC Bank Middle East Limited, dated 6 October 2010 respectively, for the facilities (excluding Hermes Covered Fixed Facility).

The hedged notional amounts stand at approximately USD 96.51 million (RO 37.11 million), USD 50.55 million (RO 19.44 million), USD 45.96 million (RO 17.67 million) and USD 36.77 million (RO 14.14 million) at fixed interest rates of 2.9708%, 2.9750%, 2.9530% and 2.9788% per annum respectively, excluding margins.

- (b) The O&M Agreement includes an outflow of approximately Euro 42 million, payable in Euro. The Company has entered into a Forward Rate Agreements ("FRA") with Standard Chartered Bank and FRA with Credit Agricole Corporate & Investment Bank on 12 October 2010 and 3 September 2019 respectively to hedge against fluctuations in Euro/USD exchange rate. As per the FRAs, the Company shall pay a fixed USD amount at an exchange rate of 1.4318 and 1.2155 respectively and receive contractual Euro amount at each maturity date.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

15a) TERM LOANS

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Term loan	110,718	287,952	126,727	329,586
Less: current portion of term loan	(17,608)	(45,795)	(16,002)	(41,618)
Non-current portion of term loan	93,110	242,157	110,725	287,968
Less: Unamortised deferred finance costs	(2,360)	(6,138)	(3,150)	(8,191)
	90,750	236,019	107,575	279,777

On 16 September 2010, the Company entered into a Common Terms Agreement ("CTA"), for credit facilities with a consortium of international banks, export credit agencies and a local bank, with Credit Agricole Corporate & Investment Bank as the Global Facility Agent, Offshore Security Trustee, Offshore Account Bank, KEXIM Facility Agent and Commercial Facility Agent; with Bank Muscat SAOG as Onshore Security Agent and Onshore Account Bank; and with KfW IPEX - Bank GmbH as the Hermes Facility Agent.

At 31 December, the outstanding amounts were as follows:

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Hermes Covered Variable Facility	26,563	69,084	32,442	84,374
Commercial Facility	42,965	111,742	43,977	114,374
Hermes Covered Fixed Facility	16,955	44,096	20,708	53,856
KEXIM Direct Facility	16,508	42,933	20,162	52,436
KEXIM Covered Facility	7,727	20,097	9,438	24,546
	110,718	287,952	126,727	329,586

Repayments

The aggregate amount of drawdown under the above facilities is repayable in half yearly instalments commencing from 31 October 2013, with the final instalment being due on 31 March 2027 except for Commercial Facility which has a final maturity date of 31 March 2028.

Reconciliation of movements of liabilities to cash flows arising from financing activities:

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Balance at 1 January	126,727	329,586	142,520	370,664
Repayments of borrowing	(16,009)	(41,634)	(15,793)	(41,078)
Balance at 31 December	110,718	287,952	126,727	329,586

Movement of unamortised deferred finance costs is as follows:

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Balance at 1 January	3,150	8,191	4,041	10,509
Amortisation	(790)	(2,053)	(891)	(2,318)
Balance at 31 December	2,360	6,138	3,150	8,191

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021



15a) TERM LOANS (continued)

Interest

- (i) Interest on Hermes Covered Fixed Facility is charged at a fixed rate of 3.60% per annum, including margin.
- (ii) Interest on the remaining facilities is charged at a floating rate of US LIBOR plus applicable margin. The Company has entered into interest rate swap contracts to fix its obligations against unfavorable US LIBOR rate changes.

During the year, the margins ranged between 1.70% and 3.10% per annum (2020: ranged between 1.70% and 2.80% per annum) depending on the type of facility and the interest payment period.

Other fees

Under the terms of the above facilities, the Company is required to pay agency and other fees

Securities

The above facilities are secured by comprehensive legal and commercial mortgages on all the assets of the Company.

Covenants

The term loan facilities contain certain covenants pertaining to, amongst other things, liquidation and merger, entering into material new agreements, negative pledge, disposal of asset, granting of loan and guarantee, acquisition of capital assets, debt service coverage ratio, change of business, loan and guarantee, hedging agreement, etc, which the Company is required to comply. The Company is in compliance with the covenants.

15b) SHORT TERM BORROWINGS

Reconciliation of movements of liabilities to cash flows arising from financing activities:

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Balance at 1 January	3,410	8,869	5,238	13,623
Proceeds from borrowings	17,363	45,157	37,157	96,637
Repayments of borrowings	(19,698)	(51,230)	(38,985)	(101,391)
Balance at 31 December	1,075	2,796	3,410	8,869

The Company has availed short term borrowings for general working capital purposes at prevailing market rates from a commercial bank in Oman.

16 ASSET RETIREMENT OBLIGATION

Under the Sub-Usufruct agreement, the Company has a legal obligation to remove the Plant at the end of its useful life and restore the land. The Company shall at its sole cost and expense dismantle, demobilise, safeguard and transport the assets, eliminate soil and ground water contamination, fill all excavation and return the surface to grade of the designated areas.

The fair value of Asset Retirement Obligation ("ARO") provision has been calculated using an expected present value technique. The technique reflects assumptions such as costs, plant useful life, inflation and discount rates that third parties would consider to assume for the settlement of the obligation.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

16 ASSET RETIREMENT OBLIGATION (continued)

The movement in ARO provision is as follows:

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Balance at 1 January	297	771	276	716
Unwinding of discount during the year	110	286	21	55
Balance at 31 December	407	1,057	297	771

17 TRADE AND OTHER PAYABLES

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Fuel gas payable and accrual	12,238	31,829	13,434	34,940
Accrued interest cost	1,028	2,674	1,150	2,991
Due to related parties (note 18)	462	1,202	485	1,263
Other payable and accruals	786	2,046	267	696
	14,514	37,751	15,336	39,890

The Company paid fuel charges of USD 6.28 million (RO 2.42 million) from January 2021 to mid April 2021 to MEM based on similar amount received from OPWP. The Company has been successful in concluding fuel charge settlement agreements between the Company, OPWP and MEM consequent to which the Company's receivables and payables for 2020 have been settled. The balance amount after set-off for 2020 has been paid to MEM in March 2021. Fuel charge settlement relating to the period from mid- April 2021 to December 2021 of USD 31.83 million (RO 12.24 million), on similar basis, has been executed in the first week of February 2022.

18 RELATED PARTY TRANSACTIONS

Related parties comprise the shareholders, directors, key management personnel, business entities that have the ability to control or exercise significant influence over financial and operating decisions of the Company and entities over which certain shareholders are able to exercise significant influence. Prices and terms of these transactions, which are entered in the normal course of business, are on mutually agreed terms and conditions.

The Company had the following transactions with related parties during the year:

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Shareholders:				
Middle East Investment LLC	38	98	39	100
Public Authority for Social Insurance	17	45	18	46
Group companies and other related parties:				
Suez-Tractebel Operation & Maintenance Oman LLC (STOMO)	6,508	16,923	6,177	16,065
Al Suwadi Power Company SAOG	198	515	257	668
Kahrabel Operations & Maintenance (Oman) LLC	139	362	134	349
Sojitz Corporation	135	352	131	344
ENGIE SA	79	206	81	209
Directors' (note 5)	38	100	45	118
International Power SA Dubai Branch	37	97	36	93
Shikoku Electric Power Co., Inc.	19	49	19	50
	7,208	18,747	6,937	18,042

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021



18 RELATED PARTY TRANSACTIONS (continued)

The nature of the above transactions recorded in the statement of profit or loss is as follows:

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Operation and maintenance ("O&M") fees from STOMO (note 4)	6,119	15,913	6,069	15,783
Secondment fees (note 5)	254	661	247	643
Value added tax (VAT)	206	535	-	-
Sharing of costs	198	515	257	668
DSRA LC cost (note 6)	172	447	175	455
Other O&M cost (note 4)	91	237	36	94
Plant, technical spares and capital spares	63	163	2	6
Directors' sitting fee and remuneration (note 5)	38	100	45	118
Professional fees	37	97	36	93
Backcharge of expenses	21	54	51	133
Custom duty (note 4)	4	11	11	28
Others	5	14	8	21
	7,208	18,747	6,937	18,042

Balances due from a related party at the year end comprised (note 10)

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Al Suwadi Power Company SAOG	13	33	39	101

Balances due to related parties at the year end recorded at statement of financial position comprises of (note 17):

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Shareholders:				
Middle East Investment LLC	3	7	3	7
Public Authority for Social Insurance	15	39	1	3
Group companies and other related parties:				
Suez-Tractebel Operation & Maintenance Oman LLC	391	1,016	398	1,036
Directors'	20	53	21	55
Sojitz Corporation	11	28	11	28
Kahrabel Operations & Maintenance (Oman) LLC	10	26	38	100
International Power SA Dubai Branch	6	16	7	17
ENGIE SA	5	14	5	14
Shikoku Electric Power Co., Inc.	1	3	1	3
	462	1,202	485	1,263

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

18 RELATED PARTY TRANSACTIONS (continued)

Key Management benefits

Key management personnel are those having authority for planning, directing and controlling the activities of the Company, directly or indirectly, including any director (whether executive or otherwise).

Total compensation paid to the top five employees including key management personnel for the year ended 31 December are as follows:

	2021	2021	2020	2020
	RO'000	USD'000	RO'000	USD'000
Key management benefits				
Short term benefits and allowances	414	1,076	381	992
Post employment benefits	8	21	7	17
	<u>422</u>	<u>1,097</u>	<u>388</u>	<u>1,009</u>

19 FINANCIAL RISK MANAGEMENT

The Company has exposure to the following risks from its use of financial instruments:

- Market risk
- Credit risk
- Liquidity risk

This note presents information about the Company's exposure to each of the above risks, the Company's objectives, policies and processes for measuring and managing risk, and the Company's management of capital. Further quantitative disclosures are included throughout these financial statements.

The Board of Directors has overall responsibility for establishing and overseeing the Company's risk management framework. The Board has entrusted the management with the responsibility of developing and monitoring the Company's risk management policies and procedures and its compliance with them.

(a) Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

Interest rate risk:

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to the Company's long-term debt obligations with floating interest rates.

The Company has borrowings which are interest bearing and exposed to changes in US LIBOR rates. The Company has entered into interest rate swaps to hedge its US LIBOR risk exposure on its total loan facilities, excluding Hermes Covered Fixed Facility.

The Company does not account for any fixed rate financial liabilities at fair value through profit or loss and the Company does not designate hedging instruments under a fair value hedge accounting model. Therefore a change in interest rate at the reporting date would not affect the statement of profit or loss.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021



19 FINANCIAL RISK MANAGEMENT (continued)

(a) Market risk (continued)

At the reporting date, the interest rate profile of the Company's interest-bearing financial liabilities was:

	Interest rate %	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Financial liabilities					
Term loans					
- USD variable rate loans	Libor + margins	93,763	243,856	106,019	275,730
- USD fixed rate loan *	3.60%	16,955	44,096	20,708	53,856
		110,718	287,952	126,727	329,586
Short term borrowings					
- Variable rate borrowings	Variable	1,075	2,796	3,410	8,869
		111,793	290,748	130,137	338,455

* The USD fixed rate loan is not subject to interest rate risk

Cash flow sensitivity analysis for variable rate instruments

A 10% change in US LIBOR rates at the reporting date would have increased/(decreased) equity and statement of profit or loss and statement of other comprehensive income by the amounts of USD 2,068 (RO 795) [2020: USD 3,824 (RO 1,471)]. This analysis assumes that all other variables, in particular foreign currency rates, remain constant.

Currency risk:

Foreign exchange risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of change in foreign exchange rates. Most of the Company's transactions are in US Dollar and the management believes that the Company is not materially exposed to currency risk as the RO is effectively pegged to the USD and also as the revenues of the Company are protected against changes in the RO/USD exchange rate by a provision under its Power Purchase Agreement (PPA) with OPWP.

The price under the O&M Agreement includes an expected amount of approximately Euro 42 million, payable in Euro. The Company has entered into FRAs' to hedge against fluctuations in Euro/USD exchange rate (note 14(b)). The Euro amounts hedged cover 73% of expected outflows for the period from January 2022 to December 2024 and 42% for the period from January 2025 to March 2028. The Management considers that the Company is not exposed to significant foreign exchange risk because most other transactions and balances are either in RO or USD and RO is effectively pegged to the USD.

Sensitivity analysis:

A strengthening/ (weakening) by 10% of the Euro against all other currencies at the reporting date would have affected the measurement of financial instruments denominated in a foreign currency and increased/ (decreased) equity and the statement of profit or loss and statement of other comprehensive income by the amounts of USD 514,114 (RO 197,677) [2020: USD 353,893 (RO 136,072)]. This analysis is based on foreign currency exchange rate variances that the Company considered to be reasonably possible at the end of the reporting period. The analysis assumes that all other variables, in particular interest rates, remain constant and ignores any impact of forecast sales and purchases.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

19 FINANCIAL RISK MANAGEMENT (continued)

(b) Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers and cash balances held with banks. OPWP is the Company's sole customer and the Company analyses its credit risk with OPWP by monitoring its credit rating.

The Company limits its credit risk with regard to bank deposits by only dealing with reputable banks and financial institutions.

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the reporting date was:

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Trade receivables (note 10)	13,673	35,560	14,823	38,551
Short term deposit (note 11)	1,192	3,100	1,154	3,000
Cash and cash equivalents (note 12)	809	2,105	1,543	4,014
Accrued income (note 10)	50	130	8	22
Other receivables (note 10)	108	282	89	232
	15,832	41,177	17,617	45,819

Age analysis of trade receivables as at 31 December was:

	2021 RO'000	2021 RO'000	2020 RO'000	2020 RO'000
	Trade receivable	Expected credit losses	Trade receivable	Expected credit losses
Not past due	1,726	-	1,443	-
Past due 0 < 3 months	617	-	3,098	-
Past due > 3 months and < 1 year	11,330	-	10,282	-
	13,673	-	14,823	-
Nominal value in USD '000	35,560	-	38,551	-

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

19 FINANCIAL RISK MANAGEMENT (continued)

(b) Credit risk (continued)

The table below shows the balances with banks categorized by short-term credit ratings as published by Moody' Service at the reporting date:

Bank	Rating	2021	2021	2020	2020
		RO'000	USD'000	RO'000	USD'000
Bank balances:					
Bank Muscat SAOG	P-3	555	1,445	1,278	3,326
Credit Agricole Corporate and Investment Bank	P-1	254	660	265	688
		809	2,105	1,543	4,014
Short term deposit					
Credit Agricole Corporate and Investment Bank	P-1	1,192	3,100	1,154	3,000

(c) Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The Company limits its liquidity risk by ensuring that a working capital facility is available, when required.

Liquidity requirements are monitored on a monthly basis and management ensures that sufficient liquid funds are available to meet any commitments as they arise.

The following are the contractual maturities of financial liabilities, including interest payments:

31 December 2021	Carrying amount	Contractual cash flow	Less than 1 year	Between 2 to 5 years	More than 5 years
	RO'000	RO'000	RO'000	RO'000	RO'000
Derivatives					
Derivative instruments	6,681	7,211	-	6,928	283
Non-derivatives financial liabilities					
Term loans	110,718	122,704	21,040	96,972	4,692
Lease liabilities	3,416	5,649	345	1,415	3,889
Short term borrowings	1,075	1,078	1,078	-	-
Trade and other payables	14,514	14,514	14,514	-	-
	136,404	151,156	36,977	105,315	8,864

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

19 FINANCIAL RISK MANAGEMENT (continued)

(c) Liquidity risk (continued)

	Carrying amount	Contractual cash flow	Less than 1 year	Between 2 to 5 years	More than 5 years
	USD'000	USD'000	USD'000	USD'000	USD'000
31 December 2021					
Derivatives					
Derivative instruments	17,376	18,754	-	18,019	735
Non-derivatives financial liabilities					
Term loans	287,952	319,129	54,721	252,204	12,204
Lease liabilities	8,884	14,691	897	3,680	10,114
Short term borrowings	2,796	2,804	2,804	-	-
Trade and other payables	37,751	37,751	37,751	-	-
	354,759	393,129	96,173	273,903	23,053
	<i>Carrying amount</i>	<i>Contractual cash flow</i>	<i>Less than 1 year</i>	<i>Between 2 to 5 years</i>	<i>More than 5 years</i>
	<i>RO'000</i>	<i>RO'000</i>	<i>RO'000</i>	<i>RO'000</i>	<i>RO'000</i>
31 December 2020					
Derivatives					
Derivative instruments	10,683	11,244	-	10,533	711
Non-derivatives financial liabilities					
Term loans	126,727	142,461	19,702	92,769	29,990
Lease liabilities	3,556	5,989	341	1,400	4,248
Short term borrowings	3,410	3,426	3,426	-	-
Trade and other payables	15,336	15,336	15,336	-	-
	159,712	178,456	38,805	104,702	34,949
	<i>Carrying amount</i>	<i>Contractual cash flow</i>	<i>Less than 1 year</i>	<i>Between 2 to 5 years</i>	<i>More than 5 years</i>
	<i>USD'000</i>	<i>USD'000</i>	<i>USD'000</i>	<i>USD'000</i>	<i>USD'000</i>
31 December 2020					
Derivatives					
Derivative instruments	27,784	29,243	-	27,394	1,849
Non-derivatives financial liabilities					
Term loans	329,586	370,510	51,240	241,273	77,997
Lease liabilities	9,247	15,576	887	3,641	11,048
Short term borrowings	8,869	8,910	8,910	-	-
Trade and other payables	39,890	39,890	39,890	-	-
	415,376	464,129	100,927	272,308	90,894

It is not expected that the cash flows included in the maturity analysis could occur significantly earlier, or at significantly different amount.

19 FINANCIAL RISK MANAGEMENT (continued)

(d) Fair value hierarchy

The management believes that the fair value of the financial assets and liabilities are not significantly different from their carrying amounts as shown in the financial statements at the reporting date.

There were no transfers between level 1 and level 2 during the year.

Measurement of fair values

Type	Valuation technique	Significant un-observable inputs
Derivative instrument (level 2)	Market comparison technique: fair value is calculated by the respective financial institutions	Not applicable
Other financial liabilities (level 2)	Discounted cash flows	Not applicable

Embedded derivatives

The following agreements contain embedded derivatives:

- The PPA between the Company and OPWP contains embedded derivatives in the pricing formulae that adjust the charge rates to reflect changes in USD / RO currency exchange rates and changes in US price index and the Oman price index.
- The O&M Agreement contains embedded derivatives in the pricing formula that adjust the payments to reflect changes in the relevant inflation indices.
- The SUA between the Company and SIPC contains embedded derivatives in the pricing formula that adjust the rent for the land to reflect changes in US consumer price index and the Omani consumer price index.

These embedded derivatives are not separated from the host contract, the PPA and the O&M Agreement, and SUA and is not accounted for as a standalone derivative under IFRS 9, as the management believes that the economic characteristics and risks associated with the embedded derivatives are closely related to those of the host contracts.

Capital management

The Company aims to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development and growth of its businesses, while at the same time maintaining an appropriate dividend policy to reward shareholders.

The Company manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the year ended 31 December 2021.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021

20 COMMITMENTS

a) Operation and maintenance commitments

As per the O&M Agreement, STOMO is scheduled to operate and maintains the plant until 31 March 2028. Under the O&M Agreement the Company has to pay the following operating fees:

- a fixed monthly fee; and
- a variable fee

All fees are subject to indexation based on Omani, Euro material and labour & US Producer Price indices.

At 31 December the expected future payments under the O&M Agreement (excluding indexation) are as follows:

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Within one year	7,741	20,132	5,862	15,246
Between two and five years	30,733	79,930	23,448	60,983
After five years	9,341	24,294	12,882	33,502
	47,815	124,356	42,192	109,731

Euro/USD rate for converting Euro denominated O&M payments as at 31 December 2021 was 1.15 (31 December 2020: 1.24).

- b) As at 31 December 2021, the Company has outstanding purchase orders for USD 95,056 (RO 36,549) [2020: USD 261,022 (RO 100,363)].

21 OPERATING LEASE AGREEMENT FOR WHICH THE COMPANY ACTS AS A LESSOR

The Company has entered into a PPA with OPWP for a substantial element of the production of power with 100% "take-or-pay" clauses in favour of the Company.

The Management has determined that the take-or-pay arrangement with OPWP under the PPA is subject to IFRS - 16 Leases. The Management further determined that such an arrangement in substance represents an operating lease. The lease commenced on 3 April 2013. The following is the total of minimum lease receipts expected to be received under the PPA, excluding indexation:

	2021 RO'000	2021 USD'000	2020 RO'000	2020 USD'000
Within one year	28,246	73,462	28,246	73,462
Between two and five years	113,020	293,940	113,020	293,940
After five years	31,487	81,890	59,733	155,352
	172,753	449,292	200,999	522,754

22 NET ASSET PER SHARE - ADJUSTED

Net assets per share is calculated by dividing the net assets attributable to the ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

At 31 December 2021



22 NET ASSET PER SHARE - ADJUSTED (continued)

The financial statements were authorised for issue and approved by the Board of Directors on 17 February 2022 and were signed on their behalf by:

	2021	2021	2020	2020
	RO'000	USD'000	RO'000	USD'000
Net assets - shareholder funds	102,646	266,960	95,572	248,562
Weighted average number of shares outstanding during the year	674,887	674,887	674,887	674,887
Net assets per share (Baizas / cents) - adjusted	152.09	395.56	141.61	368.30

The management believes that the hedging deficit of RO 5.68 million (USD 14.77 million) as at 31 December 2021 [2020: RO 9.08 million (USD 23.62 million)] represents the loss which the Company would incur, if it opts to terminate its swap agreements on this date. However, under the terms of its financing documents, the Company is not permitted to terminate the swap agreements. Accordingly the hedging deficit has been excluded from the shareholder funds.

23 EARNINGS PER SHARE

Basic earnings per share is calculated by dividing the net profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year.

	2021	2021	2020	2020
	RO'000	USD'000	RO'000	USD'000
Net profit for the year	11,124	28,931	10,616	27,610
Weighted average number of shares outstanding during the year	674,887	674,887	674,887	674,887
Basic earnings per share (Baizas / cents)	16.48	42.87	15.73	40.91

24 IMPACT OF COVID-19 OUTBREAK

The World Health Organization declared on 11 March 2020, the Novel Coronavirus (COVID-19) as a global pandemic. This event has caused widespread disruptions to global businesses, with a consequential negative impact on economic activity, whilst the COVID-19 vaccines programme was successfully rolled out across the world.

Costs incurred by the Company to mitigate the COVID 19 impact on its operations have been claimed from OPWP under the Change of Law protection agreed within the PPA. Consequently, no impact on the Company's profitability, liquidity or any impairment of its assets is expected.

The Company's management continues to deal with the risks posed by COVID19 in a proactive and responsible manner. The Plant's operation and maintenance operator invoked its Business Continuity Plan in March 2020 due to the spread of COVID-19 pandemic in the country. Initially, the essential operating staff worked in split groups to mitigate the risk of infection to all staff with a stay-in and necessary quarantine procedures. Eventually the confinement restrictions were eased out after a thorough review of the situation.

The Oman Supreme Committee guidelines have been strictly enforced to manage the pandemic situation. The Plant operated seamlessly and fully supported Oman's power grid in the past two years since the start of the pandemic. Currently, the operations are on a 8-hour shift, strictly following Oman's COVID-19 precautionary rules and Engie approved COVID 19 guidelines.



